SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Hospitals

► Go to www.irs.gov/Form990 for instructions and the latest information.

SAINT FRANCIS HOSPITAL AND MEDICAL

OMB No. 1545-0047

2018

Open to Public Inspection

Employer identification number

06-0646813

CENTER

Part I Financial Assistance and Certain Other Community Benefits at Cost

Yes No Х 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a If "Yes," was it a written policy?

If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital Х 1b 2 facilities during the tax year. X Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 3a Х X 200% 150% Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: Х 3b 350% X 400% 300% c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the Х Х 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Х 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? X **6a** Did the organization prepare a community benefit report during the tax year? 6a **b** If "Yes," did the organization make it available to the public? Х Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (c) Total community (d) Direct offsetting (e) Net community (b) Persons

(a) Number of (f) Percent of total expense **Financial Assistance and** activities or programs (optional) served (optional) **Means-Tested Government Programs** a Financial Assistance at cost (from 5036794. 5036794 .59% Worksheet 1) **b** Medicaid (from Worksheet 3, 20874244016371337045029070. 5.28% column a) c Costs of other means-tested government programs (from Worksheet 3, column b) d Total. Financial Assistance and 21377923416371337050065864. 5.87% Means-Tested Government Programs **Other Benefits** e Community health improvement services and community benefit operations 2387231. 65,053. 2322178. .27% (from Worksheet 4) f Health professions education 32765977.10267433.22498544. 2.64% (from Worksheet 5) g Subsidized health services (from Worksheet 6) 314.768. 61,002. 253,766. .03% h Research (from Worksheet 7) i Cash and in-kind contributions for community benefit (from 353,803. 353,803. .04% Worksheet 8) 35821779.10393488.25428291. 2.98% j Total. Other Benefits 24960101317410685875494155. k Total. Add lines 7d and 7j

332091 11-09-18 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SAINT FRANCIS HOSPITAL AND MEDICAL 06-0646813 Page 2 Schedule H (Form 990) 2018 CENTER Community Building Activities Complete this table if the organization conducted any community building activities during the Part II tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves (a) Number of (b) Persons (d) Direct (f) Percent of (c) Total activities or programs served (optional) community offsetting revenue total expense (optional) building expense building expense Physical improvements and housing Economic development 3,039. 3,039. .00% 3 Community support **Environmental improvements** Leadership development and training for community members 6 Coalition building Community health improvement 8 Workforce development 9 Other 3,039. 3,039 .00% Total 10 **Bad Debt, Medicare, & Collection Practices** Part III Yes No Section A. Bad Debt Expense Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Х Enter the amount of the organization's bad debt expense. Explain in Part VI the 24,044,016. methodology used by the organization to estimate this amount Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, 0. for including this portion of bad debt as community benefit Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements. Section B. Medicare 168,155,554 Enter total revenue received from Medicare (including DSH and IME) 167.719.409. 6 6 Enter Medicare allowable costs of care relating to payments on line 5 436,145 Subtract line 6 from line 5. This is the surplus (or shortfall) 7 8 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: X Cost to charge ratio Cost accounting system Section C. Collection Practices Х **9a** Did the organization have a written debt collection policy during the tax year? 9a If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI Х 9h Dart IV | Management Companies and Joint Ventures

Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions)						
(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %		
1 SAINT FRANCIS GI	HEALTH CARE SERVICES -					
ENDOSCOPY, LLC.	ENDOSCOPY	49.00%		51.00%		

Part V	Facility Information										
Section A.	Hospital Facilities					Га					
	er of size, from largest to smallest)		jical	_		spii					
	hospital facilities did the organization operate	ital	enrg	pita	ital	h	₽				
during the		osp	∞ ∞	SOL	dso	ess	<u>≅</u>	ဟ			
	Iress, primary website address, and state license number	icensed hospital	зеп. medical & surgical	Children's hospital	Feaching hospital	Critical access hospital	Research facility	ER-24 hours	_		Facility
(and if a gr	oup return, the name and EIN of the subordinate hospital	Se	mec	le	₽	ä	arc	4	ER-other		reporting
organizatio	on that operates the hospital facility)	icer	en.	hilo	eac	ritic	ese	R-2	P,	Other (describe)	group
1 GATI	NT FRANCIS HOSPITAL AND MEDICAL CEN	+=	Ğ	С	۴	C	~	┈	┈	Other (describe)	
114	WOODLAND STREET, MS-510358	1									
	FFORD, CT 06105	1									
	.TRINITYHEALTHOFNE.ORG	-									
TTCI	ENSE #54				. I						
птС	ENSE #34	Х	Δ		Х		\dashv	Х			
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Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group SAINT FRANCIS HOSPITAL AND MEDICAL CENTE

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A):

iaci	inties in a facility reporting group (from Part V, Section A):		Yes	No
Cor	nmunity Health Needs Assessment			
	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1		Х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		X
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	X	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
a	A definition of the community served by the hospital facility			
k	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
c	How data was obtained			
e	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups			
ç	The process for identifying and prioritizing community health needs and services to meet the community health needs			
ŀ	The process for consulting with persons representing the community's interests			
i	X The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 18			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	X	
62	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	X	
k	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	X	
7	Did the hospital facility make its CHNA report widely available to the public?	7	X	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
a				
k				
c	Made a paper copy available for public inspection without charge at the hospital facility			
C	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	X	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: $20 \underline{18}$			
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	X	
	a If "Yes," (list url): SEE SCHEDULE H, PART V, SECTION C			
	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
12 a	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
	CHNA as required by section 501(r)(3)?	12a		X
	o If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
c	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

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Financial Assistance	Policy	(FAP)	
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Nan	ne of ho	spital facility or letter of facility reporting group SAINT FRANCIS HOSPITAL AND MEDICAL	CEN	TE				
				Yes	No			
	Did the	hospital facility have in place during the tax year a written financial assistance policy that:						
13	Explain	ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	X				
	If "Yes,	" indicate the eligibility criteria explained in the FAP:						
а	37	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of						
		and FPG family income limit for eligibility for discounted care of%						
b		Income level other than FPG (describe in Section C)						
c	37	Asset level						
d	77	Medical indigency						
e	37	Insurance status						
f	X	Underinsurance status						
	77	Residency						
g h	77	Other (describe in Section C)						
			14	х				
		ned the basis for calculating amounts charged to patients? The definition of the method for applying for financial assistance?	15	X				
13			13	-23				
		"indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)						
_	·	led the method for applying for financial assistance (check all that apply):						
	a X Described the information the hospital facility may require an individual to provide as part of his or her application							
b	_21	Described the supporting documentation the hospital facility may require an individual to submit as part of his						
_	v	or her application						
С	X	Provided the contact information of hospital facility staff who can provide an individual with information						
		about the FAP and FAP application process						
d		Provided the contact information of nonprofit organizations or government agencies that may be sources						
		of assistance with FAP applications						
е		Other (describe in Section C)		v				
16		idely publicized within the community served by the hospital facility?	16	Х				
		" indicate how the hospital facility publicized the policy (check all that apply):						
а		The FAP was widely available on a website (list url): SEE PART V, PAGE 8						
b		The FAP application form was widely available on a website (list url): SEE PART V, PAGE 8						
С		A plain language summary of the FAP was widely available on a website (list url): SEE PART V, PAGE 8						
d		The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)						
е	X	The FAP application form was available upon request and without charge (in public locations in the hospital						
	77	facility and by mail)						
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in						
		the hospital facility and by mail)						
g	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,						
		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public						
		displays or other measures reasonably calculated to attract patients' attention						
_	77							
h	===	Notified members of the community who are most likely to require financial assistance about availability of the FAP						
i	X	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)						
		spoken by Limited English Proficiency (LEP) populations						
<u>i</u>		Other (describe in Section C)						

SAINT FRANCIS HOSPITAL AND MEDICAL 06-0646813 Page 6 Schedule H (Form 990) 2018 CENTER Part V | Facility Information (continued) Billing and Collections Name of hospital facility or letter of facility reporting group SAINT FRANCIS HOSPITAL AND MEDICAL No Yes 17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon Х 17 nonpayment? 18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP: Reporting to credit agency(ies) Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a С previous bill for care covered under the hospital facility's FAP d Actions that require a legal or judicial process Other similar actions (describe in Section C) X None of these actions or other similar actions were permitted Did the hospital facility or other authorized party perform any of the following actions during the tax year before making Х reasonable efforts to determine the individual's eligibility under the facility's FAP? 19 If "Yes," check all actions in which the hospital facility or a third party engaged: Reporting to credit agency(ies) Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP d Actions that require a legal or judicial process Other similar actions (describe in Section C) 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply): Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C) Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C) X С Processed incomplete and complete FAP applications (if not, describe in Section C) X Made presumptive eligibility determinations (if not, describe in Section C) Other (describe in Section C) None of these efforts were made Policy Relating to Emergency Medical Care Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to

individuals regardless of their eligibility under the hospital facility's financial assistance policy?

☐ The hospital facility did not provide care for any emergency medical conditions

The hospital facility's policy was not in writing

Other (describe in Section C)

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21

Х

The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)

If "No," indicate why:

С

	04001		ugo 1
Part V Facility Information (continued)			
Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
Name of hospital facility or letter of facility reporting group SAINT FRANCIS HOSPITAL AND MEDIC	AL C	ENTE	3
		Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
a X The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
c The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination			
with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior			
12-month period			
d The hospital facility used a prospective Medicare or Medicaid method			
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
emergency or other medically necessary services more than the amounts generally billed to individuals who had			
insurance covering such care?	. 23		Х
If "Yes," explain in Section C.			
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any			
service provided to that individual?	. 24		Х
If "Yes," explain in Section C.			

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER:
PART V, SECTION B, LINE 3J: N/A
PART V, SECTION B, LINE 3E: SAINT FRANCIS HOSPITAL AND MEDICAL CENTER
(SAINT FRANCIS HOSPITAL) INCLUDED IN ITS COMMUNITY HEALTH NEEDS ASSESSMENT
(CHNA) WRITTEN REPORT A PRIORITIZED LIST AND DESCRIPTION OF THE
COMMUNITY'S SIGNIFICANT HEALTH NEEDS, WHICH WERE IDENTIFIED THROUGH THE
MOST RECENTLY CONDUCTED CHNA. THE FOLLOWING COMMUNITY HEALTH NEEDS WERE
DEEMED SIGNIFICANT AND WERE PRIORITIZED THROUGH A COMMUNITY-INVOLVED
SELECTION PROCESS:
HEALTH ISSUES:
- ASTHMA
- OBESITY & DIABETES
- MENTAL HEALTH
- SUBSTANCE ABUSE
SOCIAL DETERMINANT OF HEALTH ISSUES:
- ACCESS TO HEALTHY FOODS
- STABLE HOUSING
- NEIGHBORHOOD SAFETY
SAINT FRANCIS HOSPITAL AND MEDICAL CENTER:
PART V, SECTION B, LINE 5: THE INPUT OF THE COMMUNITY, ESPECIALLY FROM

Schedule H (Form 990) 2018

WAS

THE MEDICALLY UNDERSERVED, LOW-INCOME AND MINORITY POPULATIONS,

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PRIORITIZED AS AN IMPORTANT PART OF THE CHNA PROCESS. BELOW ARE THE

PRIMARY MECHANISMS FOR DATA COLLECTION AND COMMUNITY & STAKEHOLDER

ENGAGEMENT:

QUANTITATIVE AND QUALITATIVE DATA WAS COLLECTED AND REVIEWED THROUGHOUT

THE CHNA PROCESS. SECONDARY DATA SOURCES INCLUDED, BUT WERE NOT LIMITED

TO, THE U.S. CENSUS, U.S. BUREAU OF LABOR STATISTICS, CENTERS FOR DISEASE

CONTROL AND PREVENTION, STATE OF CONNECTICUT DEPARTMENT OF PUBLIC HEALTH,

CONNECTICUT HEALTH INFORMATION MANAGEMENT EXCHANGE (CHIME), AS WELL AS

LOCAL ORGANIZATIONS AND AGENCIES. TYPES OF DATA INCLUDED VITAL STATISTICS

BASED ON BIRTH AND DEATH RECORDS.

SAINT FRANCIS HOSPITAL PARTNERED WITH DATAHAVEN AND, IN PART, SPONSORED

THE 2018 DATAHAVEN COMMUNITY WELLBEING SURVEY (DCWS) ALONG WITH 80 OTHER

PUBLIC AND PRIVATE PARTNERS IN THE AREA. ORGANIZATIONS INVOLVED INCLUDED

CAPITOL REGION COUNCIL OF GOVERNMENTS, UNIVERSITY OF HARTFORD,

CONNECTICUT'S LEGISLATIVE COMMISSION ON AGING, DEPARTMENT OF COMMUNITY

MEDICINE AND HEALTH CARE, UCONN SCHOOL OF MEDICINE, AMERICAN HEART

ASSOCIATION, MANCHESTER HEALTH DEPARTMENT, NORTH CENTRAL DISTRICT HEALTH

DEPARTMENT, CENTRAL CONNECTICUT HEALTH DISTRICT, CITY OF BRISTOL, CAROLYN

FOUNDATION, PLANNED PARENTHOOD OF SOUTHERN NEW ENGLAND, LIBERTY BANK

FOUNDATION, HEALTH EQUITY DATA ANALYTICS PROJECT (STATE OF CONNECTICUT),

AND POWERING HEALTH LIVES (URBAN INSTITUTE AND ROBERT WOOD JOHNSON

FOUNDATION).

THE SURVEY COMPLETED LIVE, IN-DEPTH INTERVIEWS WITH OVER 3,000 RESIDENTS

IN THE REGION VIA CELLULAR AND LANDLINE PHONE; ADDITIONAL INFORMATION ON

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SURVEY METHODS ARE POSTED AT DATAHAVEN (CTDATAHAVEN.ORG).

AS PART OF THE CREATION OF THIS REPORT, BETWEEN FEBRUARY AND JUNE 2019,

DATAHAVEN, THE CITY OF HARTFORD DEPARTMENT OF HEALTH AND HUMAN SERVICES,

SAINT FRANCIS HOSPITAL, THE NORTH HARTFORD TRIPLE AIM COLLABORATIVE AT THE

UNITED WAY OF CENTRAL AND NORTHEASTERN CONNECTICUT, CONNECTICUT CHILDREN'S

MEDICAL CENTER, AND THE HARTFORD FOUNDATION FOR PUBLIC GIVING COLLECTED

ADDITIONAL QUALITATIVE INPUT ON THE HEALTH AND HEALTH-RELATED CONCERNS

THAT ARE MOST IMPORTANT TO THE GREATER HARTFORD COMMUNITY, AND TO

RESIDENTS OF THE CITY OF HARTFORD IN PARTICULAR.

THIS INPUT WAS GATHERED FROM:

- A REGIONAL KEY INFORMANT MEETING HELD ON FEBRUARY 28, 2019 AT THE

 HARTFORD FOUNDATION FOR PUBLIC GIVING, WITH OVER 70 PARTICIPANTS. THESE

 KEY INFORMANTS REPRESENTED VARIOUS SECTORS, INCLUDING HEALTH CARE,

 EDUCATION, PUBLIC HEALTH, HOUSING, AND HUMAN SERVICES. AT THIS EVENT,

 DATAHAVEN ORGANIZED A "DATA WALK," WITH SMALL GROUPS CIRCULATING AMONG

 ABOUT A DOZEN POSTERS ON DIFFERENT TOPICS AND PROVIDING COMMENTS TO A

 FACILITATOR. ADDITIONALLY, A BRIEF PAPER SURVEY WAS COLLECTED FROM

 MEETING ATTENDEES.
- FOCUS GROUPS FOR HARTFORD NORTH END (HELD ON APRIL 2, 2019 WITH 13

 PARTICIPANTS) AND SOUTH END (HELD ON JUNE 11, 2019 WITH 11 PARTICIPANTS)

 COMMUNITY MEMBERS.
- A SURVEY OF SCHOOL HEALTH CARE PROVIDERS (HELD ON MARCH 8, 2019 WITH 29 RESPONDENTS).

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER:

PART V, SECTION B, LINE 6A: SAINT FRANCIS HOSPITAL COLLABORATED WITH THE

FOLLOWING HOSPITAL FACILITIES IN CONDUCTING ITS MOST RECENT CHNA:

CONNECTICUT CHILDREN'S MEDICAL CENTER, MOUNT SINAI REHABILITATION

HOSPITAL, JOHNSON MEMORIAL HOSPITAL AND SAINT MARY'S HOSPITAL.

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER:

PART V, SECTION B, LINE 6B: SAINT FRANCIS HOSPITAL COLLABORATED WITH THE

FOLLOWING COMMUNITY ORGANIZATIONS WHILE CONDUCTING ITS MOST RECENT CHNA:

THE CITY OF HARTFORD HEALTH AND HUMAN SERVICES, THE UNITED WAY, DATAHAVEN

AND THE HARTFORD FOUNDATION FOR PUBLIC GIVING.

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER:

PART V, SECTION B, LINE 11: THE NEEDS IDENTIFIED IN THE CHNA ARE THE
FOUNDATION FOR THE WELL BEING 360 TRANSFORMING COMMUNITIES INITIATIVE.

THIS PROJECT INCLUDES A REALLOCATION OF COMMUNITY BENEFIT DOLLARS TO

ADDRESS THE CHNA PRIORITIES BY INVESTING IN COMMUNITY RESOURCES ALREADY IN

PLACE THAT HAVE SHOWN POSITIVE OUTCOMES. EVIDENCE BASED PROGRAMS, POLICY

AND ADVOCACY, SYSTEM CHANGE APPROACHES AND COLLABORATIVE DEVELOPMENT ARE

ALL STRATEGIES EMPLOYED BY THE WELL BEING 360 INITIATIVE TO MOVE THE

NEEDLE ON HEALTH. FOCUS FOR FY19 INCLUDED CONTINUED DEVELOPMENT OF A

HEALTH FOCUSED COLLABORATIVE, SUPPORT FOR LOCAL PARTNERS TO ADDRESS

VIOLENCE PREVENTION; COLLABORATION WITH A LOCAL AGENCY TO ADDRESS ISSUES

RELATED TO HOUSING INSECURITY AND SUPPORT FOR A VARIETY OF PROGRAMS THAT

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ADDRESS ACCESS TO HEALTHY FOODS.

PARTNERSHIPS AND INVESTMENTS IN LOCAL AGENCIES HAVE ENABLED THE HOSPITAL

TO IMPACT THE NEEDS IDENTIFIED IN THE CHNA:

NEIGHBORHOOD SAFETY - INVESTMENTS FROM WELL BEING 360 HAVE CONTINUED IN

FY19 TO LOCAL ORGANIZATIONS THAT CAN HAVE AN IMPACT ON THIS ISSUE,

INCLUDING:

GREATER HARTFORD HARM REDUCTION COALITION - AN OPIOID HARM REDUCTION

AGENCY

HARTFORD COMMUNITIES THAT CARE - A VIOLENCE PREVENTION AND RETALIATION

REDUCTION PROGRAM

NORTH HARTFORD TRIPLE AIM COLLABORATIVE - A HEALTH COLLABORATIVE BEING

DEVELOPED TO ADDRESS DISPARITIES IN THE NORTH END OF HARTFORD INCLUDING

IMPROVEMENT OF NEIGHBORHOOD SAFETY

ACCESS TO HEALTHY FOODS - THE WELL BEING 360 INVESTMENTS DURING FY19

CONTINUED TO FOCUS RESOURCES IN THIS AREA BY PARTNERING WITH THE FOLLOWING

AGENCIES:

COOKING MATTERS - A PROGRAM TO HELP FAMILIES LEARN HEALTHY LOW BUDGET

COOKING SKILLS

LIVE WELL DIABETES - A WORKSHOP SERIES THAT SUPPORTS THOSE SUFFERING FROM

DIABETES AND PRE-DIABETES

DIABETES PREVENTION PROGRAM- A COLLABORATION WITH THE YMCA TO PROVIDE THIS

EVIDENCE BASED PROGRAM FOR FREE TO PATIENTS REFERRED FROM THE MEDICAL

CLINIC

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SUBSTANCE USE/TOBACCO - SUPPORT FOR CHANGES IN POLICY AT THE STATE LEVEL

TO CHANGE SMOKING LAWS SO THAT A PERSON NEEDS TO BE 21 YEARS OLD TO

PURCHASE TOBACCO (TOBACCO 21) ARE ALSO A PART OF THE WELL BEING 360 WORK.

PARTNERING WITH THE GOVERNMENT RELATIONS DEPARTMENT AT THE REGIONAL HEALTH

MINISTRY HAS ENABLED OUR HOSPITAL TO APPROACH THIS WORK AT A SYSTEMS

LEVEL. STAFF FROM THE REGIONAL OFFICE, AS PART OF THE MATCH (MOBILIZING

AGAINST TOBACCO FOR CONNECTICUT'S HEALTH) COALITION, PROPOSED POLICY

CHANGES THAT SUPPORT NON-SMOKING BEHAVIOR AND ENGAGEMENT OF YOUTH WHICH

RESULTED IN PASSAGE OF T21 LEGISLATION IN THE STATE OF CONNECTICUT.

MENTAL HEALTH - THIS ISSUE WAS RECOGNIZED BY THE COMMUNITY AS A NEED TO

HAVE BETTER ACCESS TO BEHAVIORAL HEALTH SERVICES AND SUPPORT FOR SOCIAL

NEEDS. THESE ISSUES ARE BEING ADDRESSED WITH SYSTEM CHANGES WITHIN THE

HOSPITAL AND BY SUPPORTING AGENCIES THAT CAN FACILITATE ROBUST REFERRALS.

OUR PARTNER AGENCIES IN FY19 CONTINUE TO INCLUDE: 1.) THE CHRYSALIS CENTER

- WHO PROVIDE SOCIAL SUPPORT WRAP AROUND SERVICES FOR HIGH NEED BEHAVIORAL

HEALTH CLIENTS; 2.) COMMUNITY CARE TEAM - A COLLABORATION WITH LOCAL

HOSPITALS TO COORDINATE SUPPORT FOR BEHAVIORAL HEALTH PATIENTS THAT

FREQUENTLY USE THE EMERGENCY DEPARTMENT; AND 3.) CATHOLIC CHARITIES - A

SOCIAL SERVICE AGENCY THAT IS PARTNERING WITH OUR PRIMARY CARE CLINIC TO

PROVIDE NAVIGATION SUPPORT FOR PATIENTS WHO NEED TO CONNECT TO COMMUNITY

RESOURCES

STABLE HOUSING - THIS IS A SIGNIFICANT ISSUE IN HARTFORD AND WAS

IDENTIFIED BY THE COMMUNITY AS A CONCERN. IN FY19, THE HOSPITAL

COLLABORATED WITH COMMUNITY SOLUTIONS, A LOCAL COMMUNITY BASED

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ORGANIZATION THAT WORKS TO SUPPORT ECONOMIC DEVELOPMENT FOR IMPOVERISHED

NEIGHBORHOODS AND HAS A NATIONAL REPUTATION FOR SUPPORTING THOSE IN NEED

OF STABLE HOUSING.

SAINT FRANCIS HOSPITAL IS COMMITTED TO PROVIDING HIGH QUALITY CLINICAL

SERVICES TO THE COMMUNITY. IN ORDER TO BE GOOD STEWARDS OF THE RESOURCES

AVAILABLE FOR THIS WORK, THE COMMUNITY BENEFIT ACTIVITIES INCLUDED IN THE

HOSPITAL'S PORTFOLIO ARE DESIGNED TO LEVERAGE THE SKILLS AND EXPERTISE OF

THE HOSPITAL AND ITS STAFF. FOR THAT REASON, OBESITY AND DIABETES, AS

WELL AS ASTHMA WERE NOT ADDRESSED.

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER:

PART V, SECTION B, LINE 13H: THE HOSPITAL RECOGNIZES THAT NOT ALL PATIENTS

ARE ABLE TO PROVIDE COMPLETE FINANCIAL AND/OR SOCIAL INFORMATION.

THEREFORE, APPROVAL FOR FINANCIAL SUPPORT MAY BE DETERMINED BASED ON

AVAILABLE INFORMATION. EXAMPLES OF PRESUMPTIVE CASES INCLUDE: DECEASED

PATIENTS WITH NO KNOWN ESTATE, THE HOMELESS, UNEMPLOYED PATIENTS,

NON-COVERED MEDICALLY NECESSARY SERVICES PROVIDED TO PATIENTS QUALIFYING

FOR PUBLIC ASSISTANCE PROGRAMS, PATIENT BANKRUPTCIES, AND MEMBERS OF

RELIGIOUS ORGANIZATIONS WHO HAVE TAKEN A VOW OF POVERTY AND HAVE NO

RESOURCES INDIVIDUALLY OR THROUGH THE RELIGIOUS ORDER.

FOR THE PURPOSE OF HELPING FINANCIALLY NEEDY PATIENTS, A THIRD PARTY IS

UTILIZED TO CONDUCT A REVIEW OF PATIENT INFORMATION TO ASSESS FINANCIAL

NEED. THIS REVIEW UTILIZES A HEALTH CARE INDUSTRY-RECOGNIZED, PREDICTIVE

MODEL THAT IS BASED ON PUBLIC RECORD DATABASES. THESE PUBLIC RECORDS

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ENABLE THE HOSPITAL TO ASSESS WHETHER THE PATIENT IS CHARACTERISTIC OF

OTHER PATIENTS WHO HAVE HISTORICALLY QUALIFIED FOR FINANCIAL ASSISTANCE

UNDER THE TRADITIONAL APPLICATION PROCESS. IN CASES WHERE THERE IS AN

ABSENCE OF INFORMATION PROVIDED DIRECTLY BY THE PATIENT, AND AFTER EFFORTS

TO CONFIRM COVERAGE AVAILABILITY, THE PREDICTIVE MODEL PROVIDES A

SYSTEMATIC METHOD TO GRANT PRESUMPTIVE ELIGIBILITY TO FINANCIALLY NEEDY

PATIENTS.

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER - PART V, SECTION B, LINE 7A:

WWW.TRINITYHEALTHOFNE.ORG/ABOUT-US/COMMUNITY-BENEFIT/COMMUNITY-HEALTH
NEEDS-ASSESSMENTS

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER - PART V, SECTION B, LINE 9:

AS PERMITTED IN THE FINAL SECTION 501(R) REGULATIONS, THE HOSPITAL'S

IMPLEMENTATION STRATEGY WAS ADOPTED WITHIN 4 1/2 MONTHS AFTER THE

FISCAL YEAR END THAT THE CHNA WAS COMPLETED AND MADE WIDELY AVAILABLE

TO THE PUBLIC.

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER - PART V, SECTION B, LINE 10A:

WWW.TRINITYHEALTHOFNE.ORG/ABOUT-US/COMMUNITY-BENEFIT/COMMUNITY-HEALTH
NEEDS-ASSESSMENTS

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER - PART V, SECTION B, LINE 16A:

WWW.TRINITYHEALTHOFNE.ORG/FOR-PATIENTS/BILLING-AND-FINANCIAL-RESOURCES/

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER - PART V, SECTION B, LINE 16B:

Part V Facility Information (continued)	
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide	
2, 3], 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter	
separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.	
THE TRIVIAL THOUSE ORGANO RECEIVED AND THE WAS A RECEIVED AND THE WA	
WWW.TRINITYHEALTHOFNE.ORG/FOR-PATIENTS/BILLING-AND-FINANCIAL-RESOURCES/	
SAINT FRANCIS HOSPITAL AND MEDICAL CENTER - PART V, SECTION B, LINE 16C:	
 	
WWW.TRINITYHEALTHOFNE.ORG/FOR-PATIENTS/BILLING-AND-FINANCIAL-RESOURCES/	

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

Nar	ne and address	Type of Facility (describe)
1	ENFIELD ACCESS CENTER	MEDICAL OFFICES AND COMMUNITY
	7 ELM STREET	EDUCATION SPACE / LABORATORY
	ENFIELD, CT 06082	SERVICES
2	BLOOMFIELD MEDICAL OFFICE & URGENT CA	
	421 COTTAGE GROVE ROAD	WALK-IN CLINIC AND MEDICAL
	BLOOMFIELD, CT 06002	OFFICES / LABORATORY SERVICES
3	WINDSOR - SF GI ENDOSCOPY CENTER	
	360 BLOOMFIELD AVENUE	
	WINDSOR, CT 06095	ENDOSCOPY
4	WEST HARTFORD MEDICAL OFFICES	MEDICAL OFFICES AND IT
	345 NORTH MAIN STREET	TRAINING SPACE / LABORATORY
	WEST HARTFORD, CT 06109	SERVICES
5	MANCHESTER MEDICAL OFFICES	
	515 WEST MIDDLE TPK	MEDICAL OFFICES AND COMMUNITY
	MANCHESTER, CT 06048	SPACE
6	AVON ACCESS CENTER	
	35 NOD ROAD	MEDICAL OFFICES AND EDUCATION
	AVON, CT 06001	SPACE / LABORATORY SERVICES
7	FARMINGTON MEDICAL OFFICES	
	11 SOUTH ROAD, SUITE 200/220	MEDICAL OFFICE/LABORATORY
	FARMINGTON, CT 06032	SERVICES
8	GLASTONBURY ACCESS CENTER	MEDICAL OFFICES AND COMMUNITY
	31 SYCAMORE COMMONS	EDUCATION SPACE / LABORATORY
	GLASTONBURY, CT 06033	SERVICES
9	EAST HARTFORD ACCESS CENTER	
	893 MAIN STREET	MEDICAL OFFICES / LABORATORY
	EAST HARTFORD, CT 06108	SERVICES
10	ROCKY HILL MEDICAL OFFICES	
	546 CROMWELL AVE, SUITE 100	
	ROCKY HILL, CT 06067	MEDICAL OFFICE

ection D. Other Health Care Facilities		

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?	22

Name ar	nd address	Type of Facility (describe)
11 HA	ARTFORD	
50	00 BLUE HILLS AVE	
HA	ARTFORD, CT 06112	LABORATORY SERVICES
	ARTFORD	
10	000 ASYLUM ST, STE 3209	
HA	ARTFORD, CT 06103	LABORATORY SERVICES
13 BI	LOOMFIELD	
58	30 COTTAGE GROVE RD, STE 105	
BI	LOOMFIELD, CT 06002	LABORATORY SERVICES
14 RC	OCKY HILL	
50)6 CROMWELL AVE	
RC	OCKY HILL, CT 06067	LABORATORY SERVICES
	OCKY HILL	
	301 SILAS DEANE HWY	
	OCKY HILL, CT 06067	LABORATORY SERVICES
16 AV		
	4 DALE RD, STE 301	
	ON, CT 06001	LABORATORY SERVICES
	ARTFORD	
	WOODLAND ST, STE 22	
	ARTFORD, CT 06105	LABORATORY SERVICES
	DLTON	
	21 BOSTON TURNPIKE	
	OLTON, CT 06043	LABORATORY SERVICES
	OUTH WINDSOR	
	35 BUCKLAND RD	
	OUTH WINDSOR, CT 06074	LABORATORY SERVICES
	ARIATRIC CENTER AT SAINT FRANCIS	
	20 FARMINGTON AVE	
FA	ARMINGTON, CT 06032	MEDICAL OFFICES

	SAINT FRANCIS HOSP		
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	Facility Information (continued)		
Section	D. Other Health Care Facilities That Are Not Licensed, Regi	istered, or Similarly Recognized as a Hospital Facilit	У
(list in or	der of size, from largest to smallest)		
(IISL III OII	der of size, from largest to smallest)		
How man	y non-hospital health care facilities did the organization operate	e during the tax year? 22	
Name and	d address	Tune of Facility (describe)	
	NTER FOR HEALTH ENHANCEMENT	Type of Facility (describe)	
	WOODLAND STREET	COMMINITARY CDACE	
22 VEI	RTFORD, CT 06105	COMMUNITY SPACE	
	RNON 8 HARTFORD TURNPIKE		
	RNON, CT 06066	TARORAMORY CERVICEC	
VEI	RNON, CT 00000	LABORATORY SERVICES	

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

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IN ADDITION TO LOOKING AT A MULTIPLE OF THE FEDERAL POVERTY GUIDELINES,

OTHER FACTORS ARE CONSIDERED SUCH AS THE PATIENT'S FINANCIAL STATUS AND/OR

ABILITY TO PAY AS DETERMINED THROUGH THE ASSESSMENT PROCESS.

PART I, LINE 6A:

SAINT FRANCIS HOSPITAL REPORTS ITS COMMUNITY BENEFIT INFORMATION AS PART

OF THE CONSOLIDATED COMMUNITY BENEFIT INFORMATION REPORTED BY TRINITY

HEALTH (EIN 35-1443425) IN ITS AUDITED FINANCIAL STATEMENTS, AVAILABLE AT

WWW.TRINITY-HEALTH.ORG.

IN ADDITION, SAINT FRANCIS HOSPITAL INCLUDES A COPY OF ITS MOST RECENTLY
FILED SCHEDULE H ON BOTH ITS OWN WEBSITE AND TRINITY HEALTH'S WEBSITE.

PART I, LINE 7:

THE BEST AVAILABLE DATA WAS USED TO CALCULATE THE COST AMOUNTS REPORTED IN ITEM 7. FOR CERTAIN CATEGORIES, PRIMARILY TOTAL CHARITY CARE AND

MEANS-TESTED GOVERNMENT PROGRAMS, SPECIFIC COST-TO-CHARGE RATIOS WERE

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CALCULATED AND APPLIED TO THOSE CATEGORIES. THE COST-TO-CHARGE RATIO WAS

DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE COST-TO-CHARGES. IN OTHER

CATEGORIES, THE BEST AVAILABLE DATA WAS DERIVED FROM THE HOSPITAL'S COST

ACCOUNTING SYSTEM.

PART I, LN 7 COL(F):

THE FOLLOWING NUMBER, \$24,044,016, REPRESENTS THE AMOUNT OF BAD DEBT

EXPENSE INCLUDED IN TOTAL FUNCTIONAL EXPENSES IN FORM 990, PART IX, LINE

25. PER IRS INSTRUCTIONS, THIS AMOUNT WAS EXCLUDED FROM THE DENOMINATOR

WHEN CALCULATING THE PERCENT OF TOTAL EXPENSE FOR SCHEDULE H, PART I, LINE

7, COLUMN (F).

PART II, COMMUNITY BUILDING ACTIVITIES:

IN FY19, WE WORKED WITH AREA YOUTH WHO WANTED TO COME TO SAINT FRANCIS

HOSPITAL TO EXPLORE CAREERS IN THE VAST FIELD OF HEALTH CARE. OUR JOB

SHADOWING PROGRAM ENABLES LOCAL STUDENTS TO EXPERIENCE A VARIETY OF JOB

SETTINGS TO HELP THEM BETTER UNDERSTAND THE VARIED ROLES THAT EXIST IN A

HEALTH CARE INSTITUTION.

WE ALSO WORKED CLOSELY WITH THE AMERICAN RED CROSS TO ENSURE THAT THE

REGION HAS AN ADEQUATE BLOOD SUPPLY. WE ARRANGED ROOM RESERVATIONS ON THE

HOSPITAL CAMPUS FOR THE RED CROSS TO RUN THEIR BLOOD DRIVES. WE HELPED TO

ADVERTISE THE DRIVES BY PUTTING UP FLYERS, POSTING ELECTRONIC BULLETIN

BOARD MESSAGING AND SENDING OUT EMAIL ANNOUNCEMENTS. WE ALSO MEET WITH RED

CROSS CONTACTS PRIOR TO EACH DRIVE TO ENSURE SUCCESSFUL PARTICIPATION.

PART III, LINE 2:

METHODOLOGY USED FOR LINE 2 - ANY DISCOUNTS PROVIDED OR PAYMENTS MADE TO A

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PARTICULAR PATIENT ACCOUNT ARE APPLIED TO THAT PATIENT ACCOUNT PRIOR TO

ANY BAD DEBT WRITE-OFF AND ARE THUS NOT INCLUDED IN BAD DEBT EXPENSE. AS A

RESULT OF THE PAYMENT AND ADJUSTMENT ACTIVITY BEING POSTED TO BAD DEBT

ACCOUNTS, WE ARE ABLE TO REPORT BAD DEBT EXPENSE NET OF THESE

TRANSACTIONS.

PART III, LINE 3:

SAINT FRANCIS HOSPITAL USES A PREDICTIVE MODEL THAT INCORPORATES THREE

DISTINCT VARIABLES IN COMBINATION TO PREDICT WHETHER A PATIENT QUALIFIES

FOR FINANCIAL ASSISTANCE: (1) SOCIO-ECONOMIC SCORE, (2) ESTIMATED FEDERAL

POVERTY LEVEL (FPL), AND (3) HOMEOWNERSHIP. BASED ON THE MODEL, CHARITY

CARE CAN STILL BE EXTENDED TO PATIENTS EVEN IF THEY HAVE NOT RESPONDED TO

FINANCIAL COUNSELING EFFORTS AND ALL OTHER FUNDING SOURCES HAVE BEEN

EXHAUSTED. FOR FINANCIAL STATEMENT PURPOSES, SAINT FRANCIS HOSPITAL IS

RECORDING AMOUNTS AS CHARITY CARE (INSTEAD OF BAD DEBT EXPENSE) BASED ON

THE RESULTS OF THE PREDICTIVE MODEL. THEREFORE, SAINT FRANCIS HOSPITAL IS

REPORTING ZERO ON LINE 3, SINCE THEORETICALLY ANY POTENTIAL CHARITY CARE

SHOULD HAVE BEEN IDENTIFIED THROUGH THE PREDICTIVE MODEL.

PART III, LINE 4:

SAINT FRANCIS HOSPITAL IS INCLUDED IN THE CONSOLIDATED FINANCIAL

STATEMENTS OF TRINITY HEALTH. THE FOLLOWING IS THE TEXT OF THE PATIENT

ACCOUNTS RECEIVABLE, ESTIMATED RECEIVABLES FROM AND PAYABLES TO

THIRD-PARTY PAYERS FOOTNOTE FROM PAGE 14 OF THOSE STATEMENTS: "THE

CORPORATION HAS AGREEMENTS WITH THIRD-PARTY PAYERS THAT PROVIDE FOR

PAYMENTS TO THE CORPORATION'S HEALTH MINISTRIES AT AMOUNTS DIFFERENT FROM

ESTABLISHED RATES. ESTIMATED RETROACTIVE ADJUSTMENTS UNDER REIMBURSEMENT

AGREEMENTS WITH THIRD-PARTY PAYERS AND OTHER CHANGES IN ESTIMATES ARE

INCLUDED IN NET PATIENT SERVICE REVENUE AND ESTIMATED RECEIVABLES FROM AND

PAYABLES TO THIRD-PARTY PAYERS. RETROACTIVE ADJUSTMENTS ARE ACCRUED ON AN

ESTIMATED BASIS IN THE PERIOD THE RELATED SERVICES ARE RENDERED AND

ADJUSTED IN FUTURE PERIODS, AS FINAL SETTLEMENTS ARE DETERMINED.

FOR PATIENT ACCOUNTS RECEIVABLE RESULTING FROM REVENUE RECOGNIZED PRIOR TO JULY 1, 2018, PATIENT ACCOUNTS RECEIVABLE WERE REPORTED AT ESTIMATED NET REALIZABLE AMOUNTS FROM PATIENTS, THIRD-PARTY PAYERS, AND OTHERS FOR SERVICES RENDERED. PRIOR TO THIS DATE, AN ALLOWANCE FOR DOUBTFUL ACCOUNTS WAS ESTABLISHED TO REDUCE THE CARRYING VALUE OF SUCH RECEIVABLES TO THEIR ESTIMATED NET REALIZABLE VALUE. GENERALLY, THIS ALLOWANCE WAS ESTIMATED BASED ON THE AGING OF ACCOUNTS RECEIVABLE AND THE HISTORICAL COLLECTION EXPERIENCE BY THE HEALTH MINISTRIES FOR EACH TYPE OF PAYER. UNDER THE PROVISIONS OF ACCOUNTING STANDARDS UPDATE ("ASU") NO. 2014-09 "REVENUE FROM CONTRACTS WITH CUSTOMERS (TOPIC 606), "WHICH WAS ADOPTED EFFECTIVE JULY 1, 2018, AN UNCONDITIONAL RIGHT TO PAYMENT, SUBJECT ONLY TO THE PASSAGE OF TIME IS TREATED AS A RECEIVABLE. PATIENT ACCOUNTS RECEIVABLE, INCLUDING BILLED ACCOUNTS AND UNBILLED ACCOUNTS FOR WHICH THERE IS AN UNCONDITIONAL RIGHT TO PAYMENT, AND ESTIMATED AMOUNTS DUE FROM THIRD-PARTY PAYERS FOR RETROACTIVE ADJUSTMENTS, ARE RECEIVABLES IF THE RIGHT TO CONSIDERATION IS UNCONDITIONAL AND ONLY THE PASSAGE OF TIME IS REQUIRED BEFORE PAYMENT OF THAT CONSIDERATION IS DUE. FOR PATIENT ACCOUNTS RECEIVABLE SUBSEQUENT TO THE ADOPTION OF ASU NO. 2014-09 ON JULY 1, 2018, THE ESTIMATED UNCOLLECTABLE AMOUNTS ARE GENERALLY CONSIDERED IMPLICIT PRICE CONCESSIONS THAT ARE A DIRECT REDUCTION TO PATIENT SERVICE REVENUE AND ACCOUNTS RECEIVABLE."

PART III, LINE 5:

TOTAL MEDICARE REVENUE REPORTED IN PART III, LINE 5 HAS BEEN REDUCED BY
THE TWO PERCENT SEQUESTRATION REDUCTION.

PART III, LINE 8:

SAINT FRANCIS HOSPITAL DOES NOT BELIEVE ANY MEDICARE SHORTFALL SHOULD BE
TREATED AS COMMUNITY BENEFIT. THIS IS SIMILAR TO CATHOLIC HEALTH

ASSOCIATION RECOMMENDATIONS, WHICH STATE THAT SERVING MEDICARE PATIENTS IS
NOT A DIFFERENTIATING FEATURE OF TAX-EXEMPT HEALTH CARE ORGANIZATIONS AND
THAT THE EXISTING COMMUNITY BENEFIT FRAMEWORK ALLOWS COMMUNITY BENEFIT

PROGRAMS THAT SERVE THE MEDICARE POPULATION TO BE COUNTED IN OTHER

COMMUNITY BENEFIT CATEGORIES.

PART III, LINE 8: COSTING METHODOLOGY FOR LINE 6 - MEDICARE COSTS WERE

OBTAINED FROM THE FILED MEDICARE COST REPORT. THE COSTS ARE BASED ON

MEDICARE ALLOWABLE COSTS AS REPORTED ON WORKSHEET B, COLUMN 27, WHICH

EXCLUDE DIRECT MEDICAL EDUCATION COSTS. INPATIENT MEDICARE COSTS ARE

CALCULATED BASED ON A COMBINATION OF ALLOWABLE COST PER DAY TIMES MEDICARE

DAYS FOR ROUTINE SERVICES AND COST TO CHARGE RATIO TIMES MEDICARE CHARGES

FOR ANCILLARY SERVICES. OUTPATIENT MEDICARE COSTS ARE CALCULATED BASED ON

COST TO CHARGE RATIO TIMES MEDICARE CHARGES BY ANCILLARY DEPARTMENT.

PART III, LINE 9B:

THE HOSPITAL'S COLLECTION POLICY CONTAINS PROVISIONS ON THE COLLECTION

PRACTICES TO BE FOLLOWED FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR

FINANCIAL ASSISTANCE. CHARITY DISCOUNTS ARE APPLIED TO THE AMOUNTS THAT

QUALIFY FOR FINANCIAL ASSISTANCE. COLLECTION PRACTICES FOR THE REMAINING

BALANCES ARE CLEARLY OUTLINED IN THE ORGANIZATION'S COLLECTION POLICY.

THE HOSPITAL HAS IMPLEMENTED BILLING AND COLLECTION PRACTICES FOR PATIENT

PAYMENT OBLIGATIONS THAT ARE FAIR, CONSISTENT AND COMPLIANT WITH STATE AND FEDERAL REGULATIONS.

PART VI, LINE 2:

NEEDS ASSESSMENT - THE CURTIS D. ROBINSON CENTER FOR HEALTH EQUITY WAS

CREATED AT SAINT FRANCIS HOSPITAL TO SERVE AS A BRIDGE BETWEEN THE

COMMUNITY AND THE HEALTH CARE SYSTEM. SINCE 2008, THE CENTER HAS

PROVIDED MUCH NEEDED COMMUNITY OUTREACH AND ENGAGEMENT ACTIVITIES WITH A

FOCUS ON ADDRESSING HEALTH DISPARITIES AND SUPPORTING COMMUNITY MEMBERS AS

THEY ENGAGE WITH THE HEALTH CARE SYSTEM. EVENTS INCLUDED A TOWN HALL;

COMMUNITY CONVERSATIONS; COLLABORATIVE PROGRAMS WITH THE FAITH COMMUNITY;

PARTNERSHIPS WITH LOCAL NON-PROFIT AGENCIES; AND EVALUATION OF PROGRAM

ACTIVITIES WHICH ALL PROVIDE FURTHER OPPORTUNITIES TO LEARN MORE ABOUT THE

NEEDS OF THE COMMUNITY.

PART VI, LINE 3:

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE - SAINT FRANCIS HOSPITAL

COMMUNICATES EFFECTIVELY WITH PATIENTS REGARDING PATIENT PAYMENT

OBLIGATIONS. FINANCIAL COUNSELING IS PROVIDED TO PATIENTS ABOUT THEIR

PAYMENT OBLIGATIONS AND HOSPITAL BILLS. INFORMATION ON HOSPITAL-BASED

FINANCIAL SUPPORT POLICIES, FEDERAL, STATE, AND LOCAL GOVERNMENT PROGRAMS,

AND OTHER COMMUNITY-BASED CHARITABLE PROGRAMS THAT PROVIDE COVERAGE FOR

SERVICES ARE MADE AVAILABLE TO PATIENTS DURING THE PRE-REGISTRATION AND

REGISTRATION PROCESSES AND/OR THROUGH COMMUNICATIONS WITH PATIENTS SEEKING

FINANCIAL ASSISTANCE.

FINANCIAL COUNSELORS MAKE AFFIRMATIVE EFFORTS TO HELP PATIENTS APPLY FOR

PUBLIC AND PRIVATE PROGRAMS FOR WHICH THEY MAY QUALIFY AND THAT MAY ASSIST

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THEM IN OBTAINING AND PAYING FOR HEALTH CARE SERVICES. EVERY EFFORT IS

MADE TO DETERMINE A PATIENT'S ELIGIBILITY PRIOR TO OR AT THE TIME OF

ADMISSION OR SERVICE.

SAINT FRANCIS HOSPITAL OFFERS FINANCIAL SUPPORT TO PATIENTS WITH LIMITED

MEANS. THIS SUPPORT IS AVAILABLE TO UNINSURED AND UNDERINSURED PATIENTS

WHO DO NOT QUALIFY FOR PUBLIC PROGRAMS OR OTHER ASSISTANCE. NOTIFICATION

ABOUT FINANCIAL ASSISTANCE, INCLUDING CONTACT INFORMATION, IS AVAILABLE

THROUGH PATIENT BROCHURES, MESSAGES ON PATIENT BILLS, POSTED NOTICES IN

PUBLIC REGISTRATION AREAS INCLUDING EMERGENCY ROOMS, ADMITTING AND

REGISTRATION DEPARTMENTS, AND OTHER PATIENT FINANCIAL SERVICES OFFICES.

SUMMARIES OF HOSPITAL PROGRAMS ARE MADE AVAILABLE TO APPROPRIATE COMMUNITY

HEALTH AND HUMAN SERVICES AGENCIES AND OTHER ORGANIZATIONS THAT ASSIST

PEOPLE IN NEED. INFORMATION REGARDING FINANCIAL ASSISTANCE PROGRAMS IS

ALSO AVAILABLE ON HOSPITAL WEBSITES. IN ADDITION TO ENGLISH, THIS

INFORMATION IS ALSO AVAILABLE IN OTHER LANGUAGES AS REQUIRED BY INTERNAL

REVENUE CODE SECTION 501(R), REFLECTING OTHER PRIMARY LANGUAGES SPOKEN BY

THE POPULATION SERVICED BY OUR HOSPITAL.

SAINT FRANCIS HOSPITAL HAS ESTABLISHED A WRITTEN POLICY FOR THE BILLING,

COLLECTION AND SUPPORT FOR PATIENTS WITH PAYMENT OBLIGATIONS. SAINT

FRANCIS HOSPITAL MAKES EVERY EFFORT TO ADHERE TO THE POLICY AND IS

COMMITTED TO IMPLEMENTING AND APPLYING THE POLICY FOR ASSISTING PATIENTS

WITH LIMITED MEANS IN A PROFESSIONAL, CONSISTENT MANNER.

PART VI, LINE 4:

COMMUNITY INFORMATION - GREATER HARTFORD IS GENERALLY DEFINED AS THE AREA
SERVED BY THE CAPITOL REGION COUNCIL OF GOVERNMENTS WHICH CONSISTS OF 38

CITIES AND TOWNS: THE CITY OF HARTFORD, THE CITY OF NEW BRITAIN, BERLIN,

BLOOMFIELD, EAST HARTFORD, ENFIELD, MANCHESTER, NEWINGTON, PLAINVILLE,

ROCKY HILL, VERNON, WEST HARTFORD, WETHERSFIELD, WINDSOR, AND WINDSOR

LOCKS, AND THE 23 SUBURBS FURTHER OUT FROM THE CITY CENTER INCLUDING:

ANDOVER, AVON, BOLTON, CANTON, COLUMBIA, COVENTRY, EAST GRANBY, EAST

WINDSOR.

AGE DISTRIBUTION - GREATER HARTFORD'S OLDER POPULATION IS CONTINUING TO

GROW AND THE DEMAND FOR HEALTH SERVICES IS EXPECTED TO INCREASE AS A

RESULT OF THIS AGING POPULATION. BETWEEN 2000 AND 2017, THE MEDIAN AGE IN

GREATER HARTFORD INCREASED FROM 37.2 TO 40.1. THIS INCREASE IS IN LINE

WITH CONNECTICUT'S OTHER MORE URBAN COUNTIES, WHILE THE STATE'S RURAL

COUNTIES GENERALLY EXPERIENCED STEEPER INCREASES. OVERALL, THE MEDIAN AGE

IN GREATER HARTFORD IS SLIGHTLY YOUNGER THAN THAT OF THE STATE (40.8), BUT

OLDER THAN THAT OF THE U.S. FROM 1990 TO 2015, GREATER HARTFORD'S

POPULATION OF YOUNG ADULTS AGES 18 TO 34 DECLINED BY 15 PERCENT, OR 39,985

PEOPLE. THE POPULATION OF OLDER SENIORS AGES 80 AND OVER INCREASED BY 55

PERCENT, OR 15,525 PEOPLE, AND THE POPULATION OF CHILDREN AGES 5 TO 17

INCREASED BY 14 PERCENT. THE POPULATION IS MUCH YOUNGER IN THE CITY OF

HARTFORD.

RACIAL AND ETHNIC DIVERSITY - THE TOWNS IN THE REGION VARY IN TERMS OF

THEIR RACIAL AND ETHNIC COMPOSITION, WITH HARTFORD AND NEW BRITAIN HAVING

THE LARGEST PERCENTAGE CHANGE IN NON-WHITE POPULATIONS.

BELOW IS THE ETHNIC MAKE-UP OF THE 5 LARGEST CITIES & TOWNS:

HARTFORD -15% WHITE, 35% BLACK, 44% HISPANIC, 3% OTHER

NEW BRITAIN - 42% WHITE, 12% BLACK, 41% HISPANIC, 3% OTHER

EAST HARTFORD - 34% WHITE, 25% BLACK, 34% HISPANIC, 4% OTHER

Schedule H (Form 990)

Part VI | Supplemental Information (Continuation)

MANCHESTER - 58% WHITE, 14% BLACK, 14% HISPANIC, 11% OTHER

WEST HARTFORD -73% WHITE, 6% BLACK, 11% HISPANIC, 8% OTHER

POVERTY - THERE ARE WIDE GAPS IN HOUSEHOLD INCOME WITHIN THE REGION, AND

LOW INCOME RATES ARE INCREASING AMONG FAMILIES WITH CHILDREN. THOSE WITH

LOWER INCOMES HAVE INCREASED BARRIERS TO TRANSPORTATION AND OTHER ISSUES

RELATED TO ACCESSING SERVICES.

BELOW IS THE INDICATOR WITH THE PERCENTAGE OF HARTFORD RESIDENTS VERSUS

CONNECTICUT AS A WHOLE:

POVERTY RATE - 24%, 7%

FOOD INSECURITY - 33%, 12%

HOUSING INSECURITY - 12%, 6%

IN EXCELLENT HEALTH - 48%, 62%

WITHIN HARTFORD COUNTY THE FEDERAL HEALTH RESOURCES & SERVICES

ADMINISTRATION HAS DESIGNATED SEVEN MEDICALLY UNDERSERVED

AREAS/POPULATIONS. THERE ARE SEVEN OTHER HOSPITALS SERVING THIS

COMMUNITY.

PART VI, LINE 5:

PROMOTION OF COMMUNITY HEALTH - FREE LECTURES AND SEMINARS WERE OFFERED BY

CLINICAL STAFF IN RESPONSE TO COMMUNITY REQUESTS; HOSPITAL STAFF SERVED ON

NUMEROUS LOCAL AND STATE LEVEL BOARDS AND COMMITTEES; COMMUNITY BENEFIT

DOLLARS WERE ALLOCATED TO SUPPORT THE TRANSFORMING COMMUNITIES INITIATIVE

CALLED WELL BEING 360 AND PARTNERSHIPS WITH STATE AGENCIES AND LOCAL

HEALTH CARE PROVIDERS, ALL SERVED TO SUPPORT OUR COMMITMENT TO IMPROVE

COMMUNITY HEALTH.

WELL BEING 360 IS PART OF A NATIONAL 5 YEAR TRINITY HEALTH EFFORT CALLED THE "TRANSFORMING COMMUNITIES INITIATIVE" (TCI) TO ENCOURAGE POLICY, SYSTEM AND ENVIRONMENTAL CHANGE THAT PROMOTE HEALTHY BEHAVIORS IN THE COMMUNITIES SERVED BY TRINITY HEALTH HOSPITALS. THE TCI PROGRAM IS MANAGED OUT OF THE CURTIS D. ROBINSON CENTER FOR HEALTH EQUITY AT SAINT FRANCIS HOSPITAL IN PARTNERSHIP WITH THE WELL BEING 360 STEERING COMMITTEE, WHICH IS A MULTI-SECTOR GROUP OF LEADERS INCLUDING THE CITY OF HARTFORD, TRINITY HEALTH OF NEW ENGLAND, WELLVILLE AND COMMUNITY SOLUTIONS LEADERSHIP. UNDER THE DIRECTION OF THE STEERING COMMITTEE, WELL BEING 360 IS INVESTING RESOURCES TO SUPPORT EVIDENCE-BASED AND INNOVATIVE SOLUTIONS TO REDUCE OBESITY, INCREASE ACCESS TO CARE AND ADDRESS PRIORITIES OUTLINED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT. WELL BEING 360 IS ALSO INVESTING IN THE DEVELOPMENT TO SUPPORT THE PROGRAM ITSELF AND OTHER POPULATION HEALTH IMPROVEMENT WORK IN THE CATCHMENT AREA. THE NORTH HARTFORD TRIPLE AIM COLLABORATIVE INCLUDES STEERING COMMITTEE ORGANIZATIONS PLUS OTHER CRITICAL PARTNERS INCLUDING NORTH END RESIDENTS, CONNECTICUT CHILDREN'S MEDICAL CENTER, THE UNITED WAY OF CENTRAL AND SOUTHEASTERN CONNECTICUT, THE UNIVERSITY OF CONNECTICUT, AND THE CONNECTICUT HEALTH FOUNDATION.

TOBACCO 21 - ACTIVITIES INCLUDED PARTICIPATION IN THE STATE TOBACCO

COALITION - MOBILIZE AGAINST TOBACCO FOR CONNECTICUT'S HEALTH (MATCH) THAT

PROPOSED POLICY CHANGES THAT SUPPORT NON-SMOKING BEHAVIOR AND ENGAGEMENT

OF YOUTH, WHICH RESULTED IN PASSAGE OF TOBACCO 21 LEGISLATION IN THE STATE

OF CONNECTICUT.

NEW ENGLAND 61 DAY CHALLENGE - A HEALTHY LIFESTYLE INITIATIVE THAT

INCLUDES EDUCATION ABOUT HEALTHY EATING, PHYSICAL ACTIVITY, AND POSITIVE

BEHAVIORAL CHANGES. IT ENCOURAGES INDIVIDUALS AND GROUPS TO PARTICIPATE

AND LEARN HOW TO MAKE SMART CHOICES AND DEVELOP HEALTHY BEHAVIORS.

PARTICIPANTS IN THE CHALLENGE, PROMISE TO START TAKING THE STEPS TO A

HEALTHIER LIFESTYLE. THE HOSPITAL SYSTEM OFFERS A VARIETY OF CLASSES AND

PROGRAMS TO HELP INDIVIDUALS EAT HEALTHY, STAY ACTIVE AND MAKE POSITIVE

CHANGES.

SMOKE FREE CAMPUS - SMOKE FREE ELECTRONIC SIGNAGE MESSAGING WAS DISPLAYED

THROUGHOUT THE HOSPITAL. SAINT FRANCIS HOSPITAL ALSO PROMOTED AND

PARTICIPATED IN WORLD NO TOBACCO DAY (WNTD). THE ANNUAL CAMPAIGN IS AN

OPPORTUNITY TO RAISE AWARENESS ON THE HARMFUL AND DEADLY EFFECTS OF

TOBACCO USE AND SECOND-HAND SMOKE EXPOSURE, AND TO DISCOURAGE THE USE OF

TOBACCO IN ANY FORM.

BABY FRIENDLY - SAINT FRANCIS HOSPITAL IS ON THE PATH OF RECEIVING BABY
FRIENDLY STATUS. BABY FRIENDLY HOSPITALS ARE RECOGNIZED FOR ENCOURAGING
BREASTFEEDING AND MOTHER/BABY BONDING, WHICH IS KNOWN TO PROVIDE HEALTH
BENEFITS FOR INFANTS, CHILDREN, AND MOTHERS. WE ARE A CENTER OF SUPPORT IN
WHICH EVIDENCED-BASED CARE IS PROVIDED, EDUCATION IS FREE FROM COMMERCIAL
INTERESTS, ALL INFANT FEEDING OPTIONS ARE POSSIBLE, AND INDIVIDUAL
PREFERENCES ARE RESPECTED. WE AIM TO ENSURE THAT EVERY MOTHER IS FULLY
INFORMED OF THE IMPORTANCE OF BREASTFEEDING AND THE HELP SHE NEEDS TO
ACHIEVE HER BREASTFEEDING GOAL.

PART VI, LINE 6:

SAINT FRANCIS HOSPITAL IS A MEMBER OF TRINITY HEALTH, ONE OF THE LARGEST

CATHOLIC HEALTH CARE DELIVERY SYSTEMS IN THE COUNTRY. TRINITY HEALTH

ANNUALLY REQUIRES THAT ALL MEMBER HOSPITALS DEFINE - AND ACHIEVE
SPECIFIC COMMUNITY HEALTH AND WELL-BEING GOALS. IN FISCAL YEAR 2019, EVERY

TRINITY HEALTH ENTITY FOCUSED ON:

- 1. REDUCING TOBACCO USE
- 2. REDUCING OBESITY PREVALENCE
- 3. ADDRESSING AT LEAST ONE SIGNIFICANT HEALTH NEED IDENTIFIED BY THEIR
- HOSPITAL'S COMMUNITY HEALTH NEEDS ASSESSMENT

4. ADDRESSING AT LEAST ONE SOCIAL INFLUENCER OF HEALTH

TRINITY HEALTH ACKNOWLEDGES THAT SOCIAL INFLUENCERS OF HEALTH - SUCH AS ADEQUATE HOUSING, PERSONAL SAFETY AND ACCESS TO FOOD, EDUCATION, INCOME, AND HEALTH COVERAGE - HAVE A SIGNIFICANT IMPACT ON THE HEALTH OF ITS COMMUNITIES. IN AN EFFORT TO ADDRESS SOME OF THESE INFLUENCERS, TRINITY HEALTH LAUNCHED THE TRANSFORMING COMMUNITIES INITIATIVE (TCI) IN FISCAL YEAR 2016 TO ADVANCE COMMUNITY PARTNERSHIPS THAT FOCUS ON IMPROVING THE HEALTH AND WELL-BEING IN COMMUNITIES SERVED BY THE HOSPITALS OF TRINITY HEALTH. TCI IS A SHARED FUNDING MODEL AND TECHNICAL-ASSISTANCE INITIATIVE SUPPORTING EIGHT TRINITY HEALTH HOSPITALS AND THEIR COMMUNITY PARTNERS TO IMPLEMENT POLICY, SYSTEM, AND ENVIRONMENTAL CHANGE STRATEGIES TO PREVENT TOBACCO USE AND CHILDHOOD OBESITY, AND TO AFFECT CHANGE RELATED TO THE SOCIAL INFLUENCERS OF HEALTH. IN FISCAL YEAR 2019, TRINITY HEALTH INVESTED \$3.7 MILLION IN TCI AND HAS LEVERAGED OVER \$6.5 MILLION IN COMMUNITY MATCH FUNDING TO DATE. ADDITIONALLY, TRINITY HEALTH'S GOOD SAMARITAN INITIATIVE (GSI) INVESTED \$751,000 IN NINE REGIONAL HEALTH MINISTRIES TO SUPPORT THE INTEGRATION OF 16 COMMUNITY HEALTH WORKERS INTO CARE MANAGEMENT TEAMS. TRINITY HEALTH CONTINUES TO EXPAND THE NATIONAL DIABETES PREVENTION PROGRAM THROUGH THE SUPPORT OF THE CENTERS FOR DISEASE CONTROL AND PREVENTION.