SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Hospitals

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

JOHNSON MEMORIAL HOSPITAL, INC.

[Part I | Financial Assistance and Certain Other Community Benefits at Cost

Employer identification number 47-5676956

· u	t i i i i i i i i i i i i i i i i i i i	and Ocitain O	and Commu	nty Denente at	. 0001				
								Yes	No
	id the organization have a financial assistance policy during the tax year? If "No," skip to question 6a						1a	X	
b 2	If "Yes," was it a written policy? If the organization had multiple hospital facilities facilities during the tax year.	e organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital				1b	X		
	X Applied uniformly to all hospital	al facilities	Appli Appli	ed uniformly to mo	st hospital facilities	3			
	Generally tailored to individual				-				
3	Answer the following based on the financial assi	•	hat applied to the large	est number of the organiza	ation's patients during th	e tax year.			
а	Did the organization use Federal Po	verty Guidelines (F	PG) as a factor in	determining eligibi	lity for providing fr	ee care?			
	If "Yes," indicate which of the follow						За	Х	
		X 200%	Other	%					
b	Did the organization use FPG as a fa	actor in determining	g eligibility for pro	oviding <i>discounted</i> o	care? If "Yes," indi	cate which			
	of the following was the family incom	ne limit for eligibility	for discounted	care:			3b	X	
	200% 250%	300%			ther 9	6			
С	If the organization used factors other	r than FPG in dete	rmining eligibility	, describe in Part VI	the criteria used f	or determining			
	eligibility for free or discounted care		•	•		r other			
_	threshold, regardless of income, as a Did the organization's financial assistance policy					ud aava ta tha			
4	"medically indigent"?						4	Х	
	Did the organization budget amounts for		•		, , ,		5a	X	
	If "Yes," did the organization's finan-						5b	X	
С	If "Yes" to line 5b, as a result of bud	-		-					
	care to a patient who was eligible fo						5c		X
	Did the organization prepare a comm						6a	X	
b	If "Yes," did the organization make i						6b	Х	
	Complete the following table using the workshee			not submit these workshe	eets with the Schedule H	l			
	Financial Assistance and Certain Ot	ner Community Be (a) Number of	nefits at Cost (b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community	(f	Percer	nt
	Financial Assistance and	activities or programs (optional)	served (optional)	benefit expense	revenue	benefit expense		of total expense	
	nns-Tested Government Programs	p. 19	(-						
а	Financial Assistance at cost (from			473,898.		473,898.		.69	Q.
h	Worksheet 1)			473,030.		473,050.		• 0 2	
b	column a)			16,103,582.	12,539,171.	3,564,411.	5	.18	ક
c	Costs of other means-tested			10,200,002.	22,005,272	0,001,111.			
Ŭ	government programs (from								
	Worksheet 3, column b)								
d	Total Financial Assistance and								
	Means-Tested Government Programs			16,577,480.	12,539,171.	4,038,309.	5	.87	ક
	Other Benefits								
е	Community health								
	improvement services and								
	community benefit operations								
	(from Worksheet 4)			11,604.	510.	11,094.		.02	ક
f	Health professions education								
	(from Worksheet 5)								
g	Subsidized health services								
	(from Worksheet 6)								
	Research (from Worksheet 7)								
i	Cash and in-kind contributions								
	for community benefit (from			0.000				0.1	ο.
	Worksheet 8)			9,280.	F10	9,280.		.01	
j	Total. Other Benefits			20,884.	510.	20,374.	-	.03	
1.									

732091 11-28-17 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II | Community Building Activities Complete this table if the organization conducted any community building activities during the

	tax year, and describe in Par	t vi now its commu	<u> </u>	vities promote	ed the near	tn of the	commu	inities it serve	S.		
		(a) Number of activities or programs (optional)			, , ,	(f) Percent of total expense					
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	Environmental improvements										
5	Leadership development and										
	training for community members										
6	Coalition building										
7	Community health improvement										
	advocacy										
8	Workforce development										
9	Other										
10 Da		Collection D	ractices								
	ion A. Bad Debt Expense	x Collection i	lactices							Yes	No
1	Did the organization report bad deb	t evnense in accor	dance with Health	ncare Financi	al Manager	nent Acc	ociation	1		100	110
•	Statement No. 15?	•			•				1	х	
2	Enter the amount of the organization								•		
	methodology used by the organizati					2	2,3	329,620			
3	Enter the estimated amount of the o										
	patients eligible under the organizat	ion's financial assis	stance policy. Exp	olain in Part V	I the						
	methodology used by the organizati	on to estimate this	amount and the	rationale, if a	ny,						
	for including this portion of bad deb	t as community be	nefit			3		0	<u>•</u>		
4	Provide in Part VI the text of the foo	tnote to the organi	zation's financial	statements th	nat describe	es bad de	ebt				
	expense or the page number on whi	ich this footnote is	contained in the	attached fina	ncial stater	nents.					
Sect	ion B. Medicare										
5	Enter total revenue received from M	•						770,232			
6	Enter Medicare allowable costs of ca							28,798			
7	Subtract line 6 from line 5. This is th							258,566	<u>•</u>		
8	Describe in Part VI the extent to whi										
	Also describe in Part VI the costing		ource used to dete	ermine the an	nount repor	ted on lir	ne 6.				
	Check the box that describes the m	ethod used: X Cost to char		Other							
Soct	ion C. Collection Practices	COSt to Char	rge ratio	_ Other							
_	Did the organization have a written of	debt collection poli	cv during the tax	vear?					9a	х	
	If "Yes," did the organization's collection										
	collection practices to be followed for pat		-		-	-			9b	Х	
Pa	rt IV Management Compar	nies and Joint	Ventures (owner	d 10% or more by	officers, direc	tors, trustee	s, key em	ployees, and phys	sicians - s	ee instru	ctions)
	(a) Name of entity	(b) Des	scription of primar	y	(c) Organi	zation's	(d) Off	icers, direct-	(e) PI	nysicia	ıns'
	•	ac	ctivity of entity		profit % c			rustees, or		fit % o	or
	profit % or stock owner		stock ership	0%							
							owr	nership %			70
		i					I	I			

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group <u>JOHNSON MEMORIAL HOSPITAL</u>

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

			Yes	No
С	ommunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1		Х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C			X
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12		Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
á	A definition of the community served by the hospital facility			
k	Demographics of the community			
(Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
(How data was obtained			
6	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups			
ç	The process for identifying and prioritizing community health needs and services to meet the community health needs			
ŀ	The process for consulting with persons representing the community's interests			
i	X The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 2015			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	Х	
6	a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	Х	
k	was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	Х	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
á	Hospital facility's website (list url): SEE SCHEDULE H, PART V, SECTION C			
k	Other website (list url): SEE SCHEDULE H, PART V, SECTION C			
(Made a paper copy available for public inspection without charge at the hospital facility			
(Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	X	
	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 $_15$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
á	a If "Yes," (list url): SEE SCHEDULE H, PART V, SECTION C			
	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
12a	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			<u>-</u> _
	CHNA as required by section 501(r)(3)?	12a		X
k	o If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
(If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

Einancial	Assistance	Doliov I	(EAD)
IIIaliciai	Assistance	FUILCY ((FAF)

Nan	ne of ho	spital facility or letter of facility reporting group JOHNSON MEMORIAL HOSPITAL			
	Did the	hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explain	ed eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	
	If "Yes	" indicate the eligibility criteria explained in the FAP:			
a	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
		and FPG family income limit for eligibility for discounted care of 400 %			
b		Income level other than FPG (describe in Section C)			
c		Asset level			
c		Medical indigency			
e		Insurance status			
f		Underinsurance status			
ç		Residency			
r	X	Other (describe in Section C)			
14	Explain	ed the basis for calculating amounts charged to patients?	14	Х	
15		ed the method for applying for financial assistance?	15	Х	
	If "Yes	" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
		ed the method for applying for financial assistance (check all that apply):			
a		Described the information the hospital facility may require an individual to provide as part of his or her application			
k	X	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
		or her application			
C	<u> </u>	Provided the contact information of hospital facility staff who can provide an individual with information			
		about the FAP and FAP application process			
C		Provided the contact information of nonprofit organizations or government agencies that may be sources			
		of assistance with FAP applications			
e		Other (describe in Section C)		37	
16		idely publicized within the community served by the hospital facility?	16	Х	
		" indicate how the hospital facility publicized the policy (check all that apply):			
a		The FAP was widely available on a website (list url): SEE PART V, SECTION C			
k		The FAP application form was widely available on a website (list url): SEE PART V, SECTION C			
C		A plain language summary of the FAP was widely available on a website (list url): SEE PART V, SECTION C			
C	v	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
€	· [A]	The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in			
		the hospital facility and by mail)			
ç	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,			
		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
		displays or other measures reasonably calculated to attract patients' attention			
r	X	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	X	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			
		spoken by LEP populations			

Schedule H (Form 990) 2017

Other (describe in Section C)

Scn	eaule H	(Form 990) 2017 JOHNSON MEMORIAL HOSPITAL, INC. 47-307	093	O Pa	age 6
Pa	rt V	Facility Information (continued)			
Billi	ng and	Collections			
Nan	ne of ho	pspital facility or letter of facility reporting groupJOHNSON_MEMORIAL_HOSPITAL			
				Yes	No
17	Did the	e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assista	ance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	nonpa	yment?	17	Х	
18		all of the following actions against an individual that were permitted under the hospital facility's policies during the			
	tax yea	ar before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
а		Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
С		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
		previous bill for care covered under the hospital facility's FAP			
d		Actions that require a legal or judicial process			
е		Other similar actions (describe in Section C)			
f	X	None of these actions or other similar actions were permitted			
19	Did the	e hospital facility or other authorized party perform any of the following actions during the tax year before making			
	reason	able efforts to determine the individual's eligibility under the facility's FAP?	19		X
	If "Yes	," check all actions in which the hospital facility or a third party engaged:			
а		Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
С		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
		previous bill for care covered under the hospital facility's FAP			
d		Actions that require a legal or judicial process			
е		Other similar actions (describe in Section C)			
20	Indicat	te which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or			
	not che	ecked) in line 19 (check all that apply):			
а	X	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the			
		FAP at least 30 days before initiating those ECAs			
b	X	Made a reasonable effort to orally notify individuals about the FAP and FAP application process			
c	X	Processed incomplete and complete FAP applications			
d	X	Made presumptive eligibility determinations			
е		Other (describe in Section C)			
f		None of these efforts were made			
Poli	cy Rela	ting to Emergency Medical Care			
21	Did the	e hospital facility have in place during the tax year a written policy relating to emergency medical care			
	that re	quired the hospital facility to provide, without discrimination, care for emergency medical conditions to			
	individ	uals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х	
	If <u>"No,</u>	" indicate why:			
а		The hospital facility did not provide care for any emergency medical conditions			
b		The hospital facility's policy was not in writing			
_		The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

service provided to that individual?

Schedule H (Form 990) 2017

24

Х

If "Yes," explain in Section C.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

JOHNSON MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 3J: N/A

PART V, SECTION B, LINE 3E: JOHNSON MEMORIAL HOSPITAL INCLUDED IN ITS CHNA WRITTEN REPORT A PRIORITIZED LIST AND DESCRIPTION OF THE COMMUNITY'S SIGNIFICANT HEALTH NEEDS, WHICH WERE IDENTIFIED THROUGH THE MOST RECENTLY CONDUCTED COMMUNITY HEALTH NEEDS ASSESSMENT. THE FOLLOWING COMMUNITY HEALTH NEEDS WERE DEEMED SIGNIFICANT AND WERE PRIORITIZED THROUGH A COMMUNITY-INVOLVED SELECTION PROCESS. SIGNIFICANT HEALTH NEEDS IDENTIFIED INCLUDE:

HEALTHY BEHAVIOR CHANGE RELATED TO DIET AND EXERCISE

SUBSTANCE ABUSE AND TOBACCO USE

INCREASING ACCESS TO HEALTH CARE SERVICES

POVERTY AND EMPLOYMENT

JOHNSON MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 5: THE JOHNSON MEMORIAL HOSPITAL CHNA IS BASED
ON AN ITERATIVE COMMUNITY ENGAGEMENT AND DATA COLLECTION STRATEGY THAT
BEGAN IN JULY OF 2015 AND CONTINUED FOR THE NEXT ELEVEN MONTHS. THE CHNA
RESEARCH TEAM FOR THE THREE TRINITY HEALTH OF NEW ENGLAND HOSPITALS IN
NORTHERN CONNECTICUT (JOHNSON MEMORIAL HOSPITAL, MOUNT SINAI
REHABILITATION HOSPITAL (MOUNT SINAI HOSPITAL) AND SAINT FRANCIS HOSPITAL
AND MEDICAL CENTER (SAINT FRANCIS HOSPITAL)) INCLUDED REPRESENTATIVES FROM
UNIVERSITY OF CONNECTICUT, CONNECTICUT CHILDREN'S MEDICAL CENTER, JOHNSON

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MEMORIAL HOSPITAL, SAINT FRANCIS HOSPITAL, MOUNT SINAI HOSPITAL, THE

CURTIS D. ROBINSON CENTER FOR HEALTH EQUITY, COMMUNITY SOLUTIONS, THE

HARTFORD FOUNDATION FOR PUBLIC GIVING, CITY OF HARTFORD DEPARTMENT OF

HEALTH AND HUMAN SERVICES AND DATAHAVEN. IN ADDITION TO THIS GROUP, A SET

OF LOCAL AGENCIES FAMILIAR WITH THE STAFFORD SPRINGS COMMUNITY SUPPORTED

THIS WORK; THEY INCLUDE ELDERLY OUTREACH AND MUNICIPAL AGENT ON AGING,

HUNGER ACTION TEAM OF ENFIELD, NORTH CENTRAL DISTRICT HEALTH DEPARTMENT,

AND SAFE NET MINISTRIES. THIS GROUP OF LOCAL AGENCIES PROVIDES SERVICES

TO STAFFORD SPRING RESIDENTS WITH A TARGETED FOCUS ON LOW INCOME,

MEDICALLY VULNERABLE, AND THE ELDERLY POPULATION.

THE CHNA PROCESS INCLUDED MULTIPLE TECHNIQUES TO ENGAGE COMMUNITY MEMBER
INPUT, INCLUDING A COMPREHENSIVE RANDOMIZED TELEPHONE SURVEY, A WRITTEN

PARTICIPANT SURVEY, AND INTERVIEWS AND INFORMAL DISCUSSIONS WITH "KEY

INFORMANTS"-COMMUNITY LEADERS AND LEADERS OF PARTNER AGENCIES. PRIOR TO

PUBLICATION, A COMMUNITY MEETING WAS HELD TO PRIORITIZE FINDINGS FROM THE

DATA WITH COMMUNITY MEMBERS, FAITH LEADERS, GOVERNMENT REPRESENTATIVES,

HEALTH CARE LEADERS, LOCAL COMMUNITY AGENCY STAFF, AND COMMUNITY

DEVELOPMENT REPRESENTATIVES.

SIGNIFICANT HEALTH NEEDS WERE IDENTIFIED AND A STRATEGY TO ADDRESS THOSE
NEEDS WAS COORDINATED WITH THE VARIOUS PARTNERS INVOLVED IN THE CHNA
PROCESS.

JOHNSON MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 6A: JOHNSON MEMORIAL HOSPITAL COLLABORATED WITH

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THE FOLLOWING HOSPITAL FACILITIES IN CONDUCTING ITS MOST RECENT CHNA:

CONNECTICUT CHILDREN'S MEDICAL CENTER, SAINT FRANCIS HOSPITAL, AND MOUNT
SINAI HOSPITAL.

JOHNSON MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 6B: JOHNSON MEMORIAL HOSPITAL ALSO COLLABORATED
WITH THE FOLLOWING COMMUNITY ORGANIZATIONS WHILE CONDUCTING ITS MOST
RECENT CHNA: CITY OF HARTFORD/DEPARTMENT OF HEALTH AND HUMAN SERVICES,
COMMUNITY SOLUTIONS, DATAHAVEN, ELDERLY OUTREACH & MUNICIPAL AGENT ON
AGING/TOWN OF STAFFORD, HARTFORD FOUNDATION FOR PUBLIC GIVING, HUNGER
ACTION TEAM (ENFIELD), NORTH CENTRAL DISTRICT HEALTH DEPARTMENT, SAFE NET
MINISTRIES (AN ORGANIZATION THAT SUPPORTS FAMILIES IN NEED WITH FOOD,
CLOTHING, SHELTER, ETC.), AND THE UNIVERSITY OF CONNECTICUT MEDICAL
SCHOOL.

DURING SUBSEQUENT YEARS SINCE THE PUBLICATION OF THE CHNA AND

IMPLEMENTATION STRATEGY, WORK WITH COMMUNITY AGENCIES HAS CONTINUED AND

NETWORKS FOR REFERRALS AND SUPPORT HAVE DEEPENED.

JOHNSON MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 11: IN FISCAL YEAR 2018, TO SUPPORT HEALTHY

BEHAVIOR CHANGES IN DIET AND EXERCISE, JOHNSON MEMORIAL HOSPITAL PARTNERED

WITH SAFETY NET MINISTRIES TO PROVIDE PROGRAMS IN THE COMMUNITY, DEVELOP A

REFERRAL SYSTEM TO IDENTIFY HIGH NEED PATIENTS, AND FOLLOW UP ON REFERRALS

TO ENSURE PATIENTS RECEIVE APPROPRIATE SUPPORT.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

TO ADDRESS SUBSTANCE ABUSE AND TOBACCO USE IN FISCAL YEAR 2018, THE

SMOKING CESSATION COURSES INCLUDED WELLNESS AND HEALTH PROMOTION PROGRAMS,

SUCH AS THE BETTER BREATHERS PROGRAM, LOVE YOUR HEART, SMOKING CESSATION

CLASSES AND STROKE SCREENING EVENTS. TOGETHER, OVER 200 PEOPLE WERE

SERVED BY THESE ACTIVITIES. ADDITIONALLY, THE HOSPITAL PARTNERED WITH

COMMUNITY AGENCIES SUCH AS ALCOHOLICS ANONYMOUS AND NARCOTICS ANONYMOUS TO

SUPPORT COMMUNITY MEMBERS STRUGGLING WITH THESE ADDICTIONS.

IN FISCAL YEAR 2018, TO ADDRESS ACCESS TO HEALTH CARE, JOHNSON MEMORIAL
HOSPITAL STAFF OFFERED MEDICARE EXPLANATION PRESENTATIONS TO BENEFIT THE
ELDERLY PATIENT POPULATION. STAFF ALSO HELPED PATIENTS REVIEW THEIR
COVERAGE AND UNDERSTAND THEIR BENEFITS AND RESPONSIBILITIES.

JOHNSON MEMORIAL HOSPITAL IS COMMITTED TO PROVIDING CLINICAL SERVICES TO THE STAFFORD SPRINGS COMMUNITY AND BEYOND. IN ORDER TO BE GOOD STEWARDS OF THE RESOURCES AVAILABLE FOR THIS WORK, THE COMMUNITY BENEFIT ACTIVITIES INCLUDED IN THE HOSPITAL'S PORTFOLIO ARE DESIGNED TO LEVERAGE THE SKILLS AND EXPERTISE OF THE HOSPITAL AND ITS STAFF. FOR THIS REASON, NOT ALL NEEDS IDENTIFIED IN THE CHNA ARE BEING ADDRESSED. FOR EXAMPLE, POVERTY AND LACK OF EMPLOYMENT OPPORTUNITIES ARE ISSUES THE HOSPITAL IS NOT EQUIPPED TO ADDRESS. HOWEVER, JOHNSON MEMORIAL HOSPITAL HAS PARTNERED WITH LOCAL AGENCIES AND COLLABORATES WITH SAINT FRANCIS HOSPITAL (OUR REGIONAL MINISTRY PARTNER). SAINT FRANCIS HOSPITAL HAS BEGUN TO EXPAND THEIR ROLE IN THE COMMUNITY AS AN ANCHOR INSTITUTION, AN APPROACH THAT FOCUSES ON THE SOCIAL ISSUES (SUCH AS POVERTY AND LACK OF EMPLOYMENT) THAT IMPACT HEALTH OUTCOMES. THIS EXPANSION AND RE-ALLOCATION OF RESOURCES TRINITY BY OUR

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HEALTH OF NEW ENGLAND REGIONAL SYSTEM TAKES PLACE, JOHNSON MEMORIAL

HOSPITAL WILL CONTINUE TO ASSESS THE ROLE THE HOSPITAL CAN PLAY TO SUPPORT

THIS APPROACH.

JOHNSON MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 13H: THE HOSPITAL RECOGNIZES THAT NOT ALL PATIENTS

ARE ABLE TO PROVIDE COMPLETE FINANCIAL AND/OR SOCIAL INFORMATION.

THEREFORE, APPROVAL FOR FINANCIAL SUPPORT MAY BE DETERMINED BASED ON

AVAILABLE INFORMATION. EXAMPLES OF PRESUMPTIVE CASES INCLUDE: DECEASED

PATIENTS WITH NO KNOWN ESTATE, THE HOMELESS, UNEMPLOYED PATIENTS,

NON-COVERED MEDICALLY NECESSARY SERVICES PROVIDED TO PATIENTS QUALIFYING

FOR PUBLIC ASSISTANCE PROGRAMS, PATIENT BANKRUPTCIES, AND MEMBERS OF

RELIGIOUS ORGANIZATIONS WHO HAVE TAKEN A VOW OF POVERTY AND HAVE NO

RESOURCES INDIVIDUALLY OR THROUGH THE RELIGIOUS ORDER.

FOR THE PURPOSE OF HELPING FINANCIALLY NEEDY PATIENTS, A THIRD PARTY IS

UTILIZED TO CONDUCT A REVIEW OF PATIENT INFORMATION TO ASSESS FINANCIAL

NEED. THIS REVIEW UTILIZES A HEALTH CARE INDUSTRY-RECOGNIZED, PREDICTIVE

MODEL THAT IS BASED ON PUBLIC RECORD DATABASES. THESE PUBLIC RECORDS

ENABLE THE HOSPITAL TO ASSESS WHETHER THE PATIENT IS CHARACTERISTIC OF

OTHER PATIENTS WHO HAVE HISTORICALLY QUALIFIED FOR FINANCIAL ASSISTANCE

UNDER THE TRADITIONAL APPLICATION PROCESS. IN CASES WHERE THERE IS AN

ABSENCE OF INFORMATION PROVIDED DIRECTLY BY THE PATIENT, AND AFTER EFFORTS

TO CONFIRM COVERAGE AVAILABILITY, THE PREDICTIVE MODEL PROVIDES A

SYSTEMATIC METHOD TO GRANT PRESUMPTIVE ELIGIBILITY TO FINANCIALLY NEEDY

Schedule H (Form 990) 2017

PATIENTS.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
JOHNSON MEMORIAL HOSPITAL - PART V, SECTION B, LINE 7A: WWW.JMMC.COM/COMMUNITY-HEALTH-NEEDS-ASSESSMENT
JOHNSON MEMORIAL HOSPITAL - PART V, SECTION B, LINE 7B: WWW.TRINITYHEALTHOFNE.ORG/COMMUNITY-HEALTH-NEEDS-ASSESSMENTS
JOHNSON MEMORIAL HOSPITAL - PART V, SECTION B, LINE 9: AS PERMITTED IN THE FINAL SECTION 501(R) REGULATIONS, THE HOSPITAL'S
IMPLEMENTATION STRATEGY WAS ADOPTED WITHIN 4 1/2 MONTHS AFTER THE FISCAL YEAR END THAT THE CHNA WAS COMPLETED AND MADE WIDELY AVAILABLE
TO THE PUBLIC.
JOHNSON MEMORIAL HOSPITAL - PART V, SECTION B, LINE 10A: WWW.JMMC.COM/COMMUNITY-HEALTH-NEEDS-ASSESSMENT
JOHNSON MEMORIAL HOSPITAL - PART V, SECTION B, LINE 16A: WWW.JMMC.COM/FINANCIAL-ASSISTANCE-1164
JOHNSON MEMORIAL HOSPITAL - PART V, SECTION B, LINE 16B: WWW.JMMC.COM/FINANCIAL-ASSISTANCE-1164
JOHNSON MEMORIAL HOSPITAL - PART V, SECTION B, LINE 16C: WWW.JMMC.COM/FINANCIAL-ASSISTANCE-1164

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds. etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:

IN ADDITION TO LOOKING AT A MULTIPLE OF THE FEDERAL POVERTY GUIDELINES,

OTHER FACTORS ARE CONSIDERED SUCH AS THE PATIENT'S FINANCIAL STATUS AND/OR

ABILITY TO PAY AS DETERMINED THROUGH THE ASSESSMENT PROCESS.

PART I, LINE 6A:

JOHNSON MEMORIAL HOSPITAL REPORTS ITS COMMUNITY BENEFIT INFORMATION AS

PART OF THE CONSOLIDATED COMMUNITY BENEFIT INFORMATION REPORTED BY TRINITY

HEALTH (EIN 35-1443425) IN ITS AUDITED FINANCIAL STATEMENTS, AVAILABLE AT

WWW.TRINITY-HEALTH.ORG.

IN ADDITION, JOHNSON MEMORIAL HOSPITAL INCLUDES A COPY OF ITS MOST

RECENTLY FILED SCHEDULE H ON BOTH ITS OWN WEBSITE AND TRINITY HEALTH'S

WEBSITE.

PART I, LINE 7:

THE BEST AVAILABLE DATA WAS USED TO CALCULATE THE COST AMOUNTS REPORTED IN ITEM 7. FOR CERTAIN CATEGORIES, PRIMARILY TOTAL CHARITY CARE AND

Part VI | Supplemental Information (Continuation)

MEANS-TESTED GOVERNMENT PROGRAMS, SPECIFIC COST-TO-CHARGE RATIOS WERE

CALCULATED AND APPLIED TO THOSE CATEGORIES. THE COST-TO-CHARGE RATIO WAS

DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE COST-TO-CHARGES. IN OTHER

CATEGORIES, THE BEST AVAILABLE DATA WAS DERIVED FROM THE HOSPITAL'S COST

ACCOUNTING SYSTEM.

PART I, LN 7 COL(F):

THE FOLLOWING NUMBER, \$2,329,620, REPRESENTS THE AMOUNT OF BAD DEBT

EXPENSE INCLUDED IN TOTAL FUNCTIONAL EXPENSES IN FORM 990, PART IX, LINE

25. PER IRS INSTRUCTIONS, THIS AMOUNT WAS EXCLUDED FROM THE DENOMINATOR

WHEN CALCULATING THE PERCENT OF TOTAL EXPENSE FOR SCHEDULE H, PART I, LINE

7, COLUMN (F).

PART III, LINE 2:

METHODOLOGY USED FOR LINE 2 - ANY DISCOUNTS PROVIDED OR PAYMENTS MADE TO A

PARTICULAR PATIENT ACCOUNT ARE APPLIED TO THAT PATIENT ACCOUNT PRIOR TO

ANY BAD DEBT WRITE-OFF AND ARE THUS NOT INCLUDED IN BAD DEBT EXPENSE. AS A

RESULT OF THE PAYMENT AND ADJUSTMENT ACTIVITY BEING POSTED TO BAD DEBT

ACCOUNTS, WE ARE ABLE TO REPORT BAD DEBT EXPENSE NET OF THESE

TRANSACTIONS.

PART III, LINE 3:

JOHNSON MEMORIAL HOSPITAL USES A PREDICTIVE MODEL THAT INCORPORATES THREE DISTINCT VARIABLES IN COMBINATION TO PREDICT WHETHER A PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE: (1) SOCIO-ECONOMIC SCORE, (2) ESTIMATED FEDERAL POVERTY LEVEL (FPL), AND (3) HOMEOWNERSHIP. BASED ON THE MODEL, CHARITY CARE CAN STILL BE EXTENDED TO PATIENTS EVEN IF THEY HAVE NOT RESPONDED TO FINANCIAL COUNSELING EFFORTS AND ALL OTHER FUNDING SOURCES HAVE BEEN

Part VI | Supplemental Information (Continuation)

EXHAUSTED. FOR FINANCIAL STATEMENT PURPOSES, JOHNSON MEMORIAL HOSPITAL

IS RECORDING AMOUNTS AS CHARITY CARE (INSTEAD OF BAD DEBT EXPENSE) BASED

ON THE RESULTS OF THE PREDICTIVE MODEL. THEREFORE, JOHNSON MEMORIAL

HOSPITAL IS REPORTING ZERO ON LINE 3, SINCE THEORETICALLY ANY POTENTIAL

CHARITY CARE SHOULD HAVE BEEN IDENTIFIED THROUGH THE PREDICTIVE MODEL.

PART III, LINE 4:

JOHNSON MEMORIAL HOSPITAL IS INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS OF TRINITY HEALTH. THE FOLLOWING IS THE TEXT OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS FOOTNOTE FROM PAGE 14 OF THOSE STATEMENTS: "THE CORPORATION RECOGNIZES A SIGNIFICANT AMOUNT OF PATIENT SERVICE REVENUE AT THE TIME THE SERVICES ARE RENDERED EVEN THOUGH THE CORPORATION DOES NOT ASSESS THE PATIENT'S ABILITY TO PAY AT THAT TIME. AS A RESULT, THE PROVISION FOR BAD DEBTS IS PRESENTED AS A DEDUCTION FROM PATIENT SERVICE REVENUE (NET OF CONTRACTUAL PROVISIONS AND DISCOUNTS). FOR UNINSURED AND UNDERINSURED PATIENTS THAT DO NOT QUALIFY FOR CHARITY CARE, THE CORPORATION ESTABLISHES AN ALLOWANCE TO REDUCE THE CARRYING VALUE OF SUCH RECEIVABLES TO THEIR ESTIMATED NET REALIZABLE VALUE. THIS ALLOWANCE IS ESTABLISHED BASED ON THE AGING OF ACCOUNTS RECEIVABLE AND THE HISTORICAL COLLECTION EXPERIENCE BY THE HEALTH MINISTRIES FOR EACH TYPE OF PAYOR. SIGNIFICANT PORTION OF THE CORPORATION'S PROVISION FOR DOUBTFUL ACCOUNTS RELATES TO SELF-PAY PATIENTS, AS WELL AS CO-PAYMENTS AND DEDUCTIBLES OWED TO THE CORPORATION BY PATIENTS WITH INSURANCE."

PART III, LINE 5:

TOTAL MEDICARE REVENUE REPORTED IN PART III, LINE 5 HAS BEEN REDUCED BY
THE TWO PERCENT SEQUESTRATION REDUCTION.

PART III, LINE 8:

JOHNSON MEMORIAL HOSPITAL DOES NOT BELIEVE ANY MEDICARE SHORTFALL SHOULD

BE TREATED AS COMMUNITY BENEFIT. THIS IS SIMILAR TO CATHOLIC HEALTH

ASSOCIATION RECOMMENDATIONS, WHICH STATE THAT SERVING MEDICARE PATIENTS IS

NOT A DIFFERENTIATING FEATURE OF TAX-EXEMPT HEALTH CARE ORGANIZATIONS AND

THAT THE EXISTING COMMUNITY BENEFIT FRAMEWORK ALLOWS COMMUNITY BENEFIT

PROGRAMS THAT SERVE THE MEDICARE POPULATION TO BE COUNTED IN OTHER

COMMUNITY BENEFIT CATEGORIES.

PART III, LINE 8: COSTING METHODOLOGY FOR LINE 6 - MEDICARE COSTS WERE

OBTAINED FROM THE FILED MEDICARE COST REPORT. THE COSTS ARE BASED ON

MEDICARE ALLOWABLE COSTS AS REPORTED ON WORKSHEET B, COLUMN 27, WHICH

EXCLUDE DIRECT MEDICAL EDUCATION COSTS. INPATIENT MEDICARE COSTS ARE

CALCULATED BASED ON A COMBINATION OF ALLOWABLE COST PER DAY TIMES MEDICARE

DAYS FOR ROUTINE SERVICES AND COST TO CHARGE RATIO TIMES MEDICARE CHARGES

FOR ANCILLARY SERVICES. OUTPATIENT MEDICARE COSTS ARE CALCULATED BASED ON

COST TO CHARGE RATIO TIMES MEDICARE CHARGES BY ANCILLARY DEPARTMENT.

PART III, LINE 9B:

THE HOSPITAL'S COLLECTION POLICY CONTAINS PROVISIONS ON THE COLLECTION

PRACTICES TO BE FOLLOWED FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR

FINANCIAL ASSISTANCE. CHARITY DISCOUNTS ARE APPLIED TO THE AMOUNTS THAT

QUALIFY FOR FINANCIAL ASSISTANCE. COLLECTION PRACTICES FOR THE REMAINING

BALANCES ARE CLEARLY OUTLINED IN THE ORGANIZATION'S COLLECTION POLICY.

THE HOSPITAL HAS IMPLEMENTED BILLING AND COLLECTION PRACTICES FOR PATIENT

PAYMENT OBLIGATIONS THAT ARE FAIR, CONSISTENT AND COMPLIANT WITH STATE AND

FEDERAL REGULATIONS.

Part VI | Supplemental Information (Continuation)

PART VI, LINE 2:

NEEDS ASSESSMENT - JOHNSON MEMORIAL HOSPITAL ASSESSES THE HEALTH STATUS OF ITS COMMUNITY, IN PARTNERSHIP WITH COMMUNITY COALITIONS, AS PART OF THE NORMAL COURSE OF OPERATIONS AND IN THE CONTINUOUS EFFORTS TO IMPROVE PATIENT CARE AND THE HEALTH OF THE OVERALL COMMUNITY. TO ASSESS THE HEALTH OF THE COMMUNITY, THE HOSPITAL MAY USE PATIENT DATA, PUBLIC HEALTH DATA, ANNUAL COUNTY HEALTH RANKINGS, MARKET STUDIES, AND GEOGRAPHICAL MAPS SHOWING AREAS OF HIGH UTILIZATION FOR EMERGENCY SERVICES AND INPATIENT CARE, WHICH MAY INDICATE POPULATIONS OF INDIVIDUALS WHO DO NOT HAVE ACCESS TO PREVENTATIVE SERVICES OR ARE UNINSURED. PARTICIPATION BY LEADERSHIP STAFF ON COMMUNITY BOARDS AND COUNCILS IMPROVES COMMUNITY CONNECTIONS AND SERVES TO SUPPORT KNOWLEDGE OF COMMUNITY HEALTH CARE NEEDS. HOSPITAL STAFF ARE EMBEDDED IN THE COMMUNITY AND PARTICIPATE IN ACTIVITIES WHICH PROVE TO KEEP THEM AWARE OF THE NEEDS OF COMMUNITY MEMBERS. COMMUNITY ENGAGEMENT ACTIVITIES, SUCH AS THE SEEDS OF KINDNESS CAMPAIGN, PROVIDE AN OPPORTUNITY FOR COMMUNITY RESIDENTS AND HOSPITAL STAFF TO ENGAGE IN AN ACTIVITY OUTSIDE OF THE CLINICAL CARE SETTING.

PART VI, LINE 3:

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE - JOHNSON MEMORIAL
HOSPITAL COMMUNICATES EFFECTIVELY WITH PATIENTS REGARDING PATIENT PAYMENT
OBLIGATIONS. FINANCIAL COUNSELING IS PROVIDED TO PATIENTS ABOUT THEIR
PAYMENT OBLIGATIONS AND HOSPITAL BILLS. INFORMATION ON HOSPITAL-BASED
FINANCIAL SUPPORT POLICIES, FEDERAL, STATE, AND LOCAL GOVERNMENT PROGRAMS,
AND OTHER COMMUNITY-BASED CHARITABLE PROGRAMS THAT PROVIDE COVERAGE FOR
SERVICES ARE MADE AVAILABLE TO PATIENTS DURING THE PRE-REGISTRATION AND
REGISTRATION PROCESSES AND/OR THROUGH COMMUNICATIONS WITH PATIENTS SEEKING
FINANCIAL ASSISTANCE.

FINANCIAL COUNSELORS MAKE AFFIRMATIVE EFFORTS TO HELP PATIENTS APPLY FOR

PUBLIC AND PRIVATE PROGRAMS FOR WHICH THEY MAY QUALIFY AND THAT MAY ASSIST

THEM IN OBTAINING AND PAYING FOR HEALTH CARE SERVICES. EVERY EFFORT IS

MADE TO DETERMINE A PATIENT'S ELIGIBILITY PRIOR TO OR AT THE TIME OF

ADMISSION OR SERVICE.

JOHNSON MEMORIAL HOSPITAL OFFERS FINANCIAL SUPPORT TO PATIENTS WITH LIMITED MEANS. THIS SUPPORT IS AVAILABLE TO UNINSURED AND UNDERINSURED PATIENTS WHO DO NOT QUALIFY FOR PUBLIC PROGRAMS OR OTHER ASSISTANCE. NOTIFICATION ABOUT FINANCIAL ASSISTANCE, INCLUDING CONTACT INFORMATION, IS AVAILABLE THROUGH PATIENT BROCHURES, MESSAGES ON PATIENT BILLS, POSTED NOTICES IN PUBLIC REGISTRATION AREAS INCLUDING EMERGENCY ROOMS, ADMITTING AND REGISTRATION DEPARTMENTS, AND OTHER PATIENT FINANCIAL SERVICES SUMMARIES OF HOSPITAL PROGRAMS ARE MADE AVAILABLE TO APPROPRIATE OFFICES. COMMUNITY HEALTH AND HUMAN SERVICES AGENCIES AND OTHER ORGANIZATIONS THAT ASSIST PEOPLE IN NEED. INFORMATION REGARDING FINANCIAL ASSISTANCE PROGRAMS IS ALSO AVAILABLE ON HOSPITAL WEBSITES. IN ADDITION TO ENGLISH, THIS INFORMATION IS ALSO AVAILABLE IN OTHER LANGUAGES AS REQUIRED BY INTERNAL REVENUE CODE SECTION 501(R), REFLECTING OTHER PRIMARY LANGUAGES SPOKEN BY THE POPULATION SERVICED BY OUR HOSPITAL.

JOHNSON MEMORIAL HOSPITAL HAS ESTABLISHED A WRITTEN POLICY FOR THE
BILLING, COLLECTION AND SUPPORT FOR PATIENTS WITH PAYMENT OBLIGATIONS.

JOHNSON MEMORIAL HOSPITAL MAKES EVERY EFFORT TO ADHERE TO THE POLICY AND
IS COMMITTED TO IMPLEMENTING AND APPLYING THE POLICY FOR ASSISTING
PATIENTS WITH LIMITED MEANS IN A PROFESSIONAL, CONSISTENT MANNER.

PART VI, LINE 4:

COMMUNITY INFORMATION - THE SERVICE AREA FOR JOHNSON MEMORIAL HOSPITAL HAS A POPULATION THAT IS MOSTLY WHITE (83%), FOLLOWED BY BLACK/AFRICAN

AMERICAN (8%), HISPANIC/LATINO (5%), AND ASIAN (3%). THIS MAKES THE

SERVICE AREA LESS DIVERSE THAN THE STATE AS A WHOLE (CONNECTICUT TOTAL 70%

WHITE). THAT BEING SAID, THE SERVICE AREA MEETS STATE AVERAGES FOR AGE AND

GENDER DEMOGRAPHICS. OF THE JOHNSON MEMORIAL HOSPITAL SERVICE AREA, 21%

ARE YOUNGER THAN 18 YEARS OLD AND 15% ARE OVER 64 YEARS OF AGE. THE STATE

AGE DISTRIBUTION IS 22% AND 15% RESPECTIVELY. THE SERVICE AREA POPULATION

HAS AN EVEN 50-50 SPLIT IN TERMS OF GENDER, WHICH IS ALMOST IDENTICAL TO

THE STATE TOTAL OF 49% MALE AND 51% FEMALE. POVERTY RATE IN THE SERVICE

AREA FOR JOHNSON MEMORIAL HOSPITAL IS 6%, LESS THAN THE STATE AVERAGE OF

10%. WITHIN THE TRINITY HEALTH OF NEW ENGLAND SERVICE AREA, THE FOLLOWING

SERVICE AREAS WERE DESIGNATED AS MEDICALLY UNDERSERVED AREAS AND

POPULATIONS:

SAINT FRANCIS HOSPITAL SERVICE AREA TOWNS: CENTRAL BRISTOL, HARTFORD, NEW BRITAIN, MIDDLETOWN, MERIDEN

SAINT MARY'S HOSPITAL SERVICE AREA TOWNS: CENTRAL WATERBURY
MOUNT SINAI HOSPITAL SERVES ALL OF THESE TOWNS.

JOHNSON MEMORIAL HOSPITAL SERVICE AREA TOWNS: VERNON

PART VI, LINE 5:

OTHER INFORMATION - AS JOHNSON MEMORIAL HOSPITAL IS A NON-PROFIT ENTITY,

ANY AND ALL EXCESS FUNDS ARE USED TO FUND IMPROVEMENTS IN PATIENT CARE AND

MEDICAL EDUCATION.

TO FURTHER ITS TAX-EXEMPT PURPOSE, JOHNSON MEMORIAL HOSPITAL PROMOTES THE

Schedule H (Form 990)

Part VI Supplemental Information (Continuation)

HEALTH OF THE COMMUNITY BY PROVIDING FREE LECTURES AND SEMINARS OFFERED BY
OUR CLINICAL STAFF IN RESPONSE TO COMMUNITY REQUESTS.

JOHNSON MEMORIAL HOSPITAL IS ALSO A STRONG ADVOCATE FOR TOBACCO 21,

LEGISLATION THAT WOULD INCREASE THE MINIMUM AGE FOR PURCHASING TOBACCO

FROM 18 TO 21. ACTIVITIES INCLUDE JOINING THE STATE TOBACCO COALITION
MOBILIZE AGAINST TOBACCO FOR CONNECTICUT'S HEALTH (MATCH) AND SUBMITTING A

TOBACCO 21 BILL FOR VOTE BY THE LEGISLATURE (WHICH MADE IT OUT OF

COMMITTEE BUT UNFORTUNATELY DID NOT PASS).

THE HOSPITAL'S "SMOKE FREE CAMPUS POLICY" WAS REVIEWED TO STRENGTHEN

WORDING, UPDATED SIGNAGE THAT INCLUDES ELECTRONIC TOBACCO PRODUCTS WAS

ADDED THROUGHOUT THE HOSPITAL, AND PROMOTION THROUGH SOCIAL MEDIA.

JOHNSON MEMORIAL HOSPITAL IS ALSO IN THE PROCESS OF RECEIVING BABY
FRIENDLY STATUS. BABY FRIENDLY HOSPITALS ARE RECOGNIZED FOR ENCOURAGING
BREASTFEEDING AND MOTHER/BABY BONDING, WHICH IS KNOWN TO PROVIDE HEALTH
BENEFITS FOR INFANTS, CHILDREN, AND MOTHERS. ACTIVITIES INCLUDE COMPLETION
OF BABY FRIENDLY ASSESSMENT AND SUBMISSION FOR REVIEW, AND COMMUNITY
CONVERSATION ABOUT OUR COMMITMENT TO CREATING ENVIRONMENTS AND POLICIES
THAT SUPPORT BREASTFEEDING, PUBLIC EDUCATION OR CALL TO ACTION TO THE
BROADER COMMUNITY.

PART VI, LINE 6:

JOHNSON MEMORIAL HOSPITAL IS A MEMBER OF TRINITY HEALTH, ONE OF THE

LARGEST CATHOLIC HEALTH CARE DELIVERY SYSTEMS IN THE COUNTRY. TRINITY

HEALTH ANNUALLY REQUIRES THAT ALL MEMBER MINISTRIES DEFINE - AND ACHIEVE
SPECIFIC COMMUNITY HEALTH AND WELL-BEING GOALS. IN FISCAL YEAR 2018,

Part VI | Supplemental Information (Continuation)

EVERY MINISTRY FOCUSED ON FOUR GOALS:

- 1. REDUCE TOBACCO USE
- 2. REDUCE OBESITY PREVALENCE
- 3. ADDRESS AT LEAST ONE SIGNIFICANT HEALTH NEED IDENTIFIED IN THE MINISTRY
 COMMUNITY HEALTH NEEDS ASSESSMENT
- 4. ADDRESS AT LEAST ONE SOCIAL DETERMINANT OF HEALTH

TRINITY HEALTH ACKNOWLEDGES THE IMPACT SOCIAL DETERMINANTS SUCH AS ADEQUATE HOUSING, SAFETY, ACCESS TO FOOD, EDUCATION, INCOME, AND HEALTH COVERAGE HAVE ON THE HEALTH OF THE COMMUNITY. IN FISCAL YEAR 2016, TRINITY HEALTH LAUNCHED THE TRANSFORMING COMMUNITIES INITIATIVE (TCI) TO ADVANCE COMMUNITY PARTNERSHIPS THAT FOCUS ON IMPROVING THE HEALTH AND WELL-BEING IN COMMUNITIES SERVED BY THE MINISTRIES OF TRINITY HEALTH. TCI IS AN INNOVATIVE FUNDING MODEL AND TECHNICAL ASSISTANCE INITIATIVE SUPPORTING EIGHT COMMUNITIES USING POLICY, SYSTEM, AND ENVIRONMENTAL (PSE) CHANGE STRATEGIES TO PREVENT TOBACCO USE AND CHILDHOOD OBESITY, AS WELL AS ADDRESS SOCIAL DETERMINANTS OF HEALTH. TRINITY HEALTH INVESTED \$3.6 MILLION IN FISCAL YEAR 2018 IN TCI. IN FISCAL YEAR 2018, TRINITY HEALTH LAUNCHED THE GOOD SAMARITAN INITIATIVE (GSI) TO SUPPORT THE MOST VULNERABLE PATIENTS' SOCIAL AND ECONOMIC NEEDS IN OUR SYSTEM THROUGH INTEGRATING COMMUNITY HEALTH WORKERS AS PART OF CARE TEAMS ACROSS NINE TRINITY HEALTH INVESTED OVER \$260,000 IN FISCAL YEAR 2018 IN MINISTRIES. ADDITIONALLY, TRINITY HEALTH INVESTED \$500,000 IN ELEVEN GRANTS TO GSI. IMPROVE THE BUILT ENVIRONMENT ACROSS EIGHT MINISTRIES.

AS A NOT-FOR-PROFIT HEALTH SYSTEM, TRINITY HEALTH REINVESTS ITS PROFITS

BACK INTO OUR COMMUNITIES THROUGH PROMOTING WELLNESS AND DEVELOPING

Part VI Supplemental Information (Continuation)
PROGRAMS SPECIFICALLY SUPPORTING THOSE WHO ARE POOR AND VULNERABLE,
HELPING MANAGE CHRONIC CONDITIONS LIKE DIABETES, PROVIDING HEALTH
EDUCATION, AND MOVING FORWARD POLICY, SYSTEM AND ENVIRONMENTAL CHANGE.
THE ORGANIZATION WORKS TO ENSURE THAT ITS MEMBER HOSPITALS AND OTHER
ENTITIES/AFFILIATES ENHANCE THE OVERALL HEALTH OF THE COMMUNITIES THEY
SERVE BY ADDRESSING THE SPECIFIC NEEDS OF EACH COMMUNITY. IN FISCAL YEAR
2018, TRINITY HEALTH INVESTED OVER \$1.1 BILLION IN SUCH COMMUNITY
BENEFITS.
FOR MORE INFORMATION ABOUT TRINITY HEALTH, VISIT WWW.TRINITY-HEALTH.ORG.