# SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Hospitals**

➤ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**2017** 

Open to Public Inspection

THE MERCY HOSPITAL, INC.

Part I | Financial Assistance and Certain Other Community Benefits at Cost

Employer identification number 04-3398280

								Yes	No
10	Did the organization have a financial	assistance policy	during the tax yes	ır? If "No " skip to	guestion 6a		1a	X	
							1b	X	
2	If "Yes," was it a written policy? If the organization had multiple hospital facilities,	, indicate which of the fol	lowing best describes a	pplication of the financia	al assistance policy to its	various hospital	10		
_	facilities during the tax year.  X Applied uniformly to all hospital	al facilities	Applie	ed uniformly to mo	st hospital facilities				
	Generally tailored to individual		дрріїс	a drillorning to mo	ot mospital facilities	,			
3	Answer the following based on the financial assis	•	nat applied to the larges	at number of the organiza	ation's patients during th	e tax vear			
	Did the organization use Federal Pov			_		-			
	If "Yes," indicate which of the follow						За	х	
			Other						
b	Did the organization use FPG as a fa			<del></del>	care? If "Yes." indi	cate which			
	of the following was the family incom			-			3b	Х	
		300%			ther 9	6			
С	If the organization used factors othe	r than FPG in dete	rmining eligibility,	describe in Part VI	the criteria used f	or determining			
	eligibility for free or discounted care.					r other			
	threshold, regardless of income, as a								
4	Did the organization's financial assistance policy "medically indigent"?					ed care to the	4	Х	
5a	Did the organization budget amounts for					k year?	5a	Х	
b	If "Yes," did the organization's financ	cial assistance exp	enses exceed the	budgeted amoun	t?		5b	Х	
С	If "Yes" to line 5b, as a result of bud	get considerations	, was the organiza	ation unable to pro	vide free or discou	ınted			
	care to a patient who was eligible for						5с		X
6a	Did the organization prepare a comm	nunity benefit repo	rt during the tax y	ear?			6a	Х	
b	If "Yes," did the organization make it	available to the pu	ublic?				6b	Х	
	Complete the following table using the workshee	ets provided in the Sched	ule H instructions. Do n	ot submit these workshe	eets with the Schedule H				
_7_	Financial Assistance and Certain Other			(/-) = · · ·	1 (-1)	(-)			
	Financial Assistance and	(a) Number of activities or	(b) Persons served	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(1	Percer of total	nt
						a circuit experies			
	ns-Tested Government Programs	programs (optional)	(optional)			zenent expense	(	expense	
	Financial Assistance at cost (from		(optional)				•	expense	
а	Financial Assistance at cost (from Worksheet 1)					2,621,653.			
а	Financial Assistance at cost (from Worksheet 1)		(optional) 5 , 682	2,621,653.		2,621,653.		.78	8
a b	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)		(optional)	2,621,653.		2,621,653.		expense	8
a b	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested		(optional) 5 , 682	2,621,653.		2,621,653.		.78	8
a b	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from		(optional) 5 , 682	2,621,653.		2,621,653.		.78	8
a b c	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)		(optional) 5 , 682	2,621,653.		2,621,653.		.78	8
a b c	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and		5,682 61,562	2,621,653. 88,404,159.	74,450,783.	2,621,653.	4	.78 .16	ક ક
a b c	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs		(optional) 5 , 682	2,621,653. 88,404,159.		2,621,653.	4	.78	ક ક
a b c	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits		5,682 61,562	2,621,653. 88,404,159.	74,450,783.	2,621,653.	4	.78 .16	ક ક
a b c	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health		5,682 61,562	2,621,653. 88,404,159.	74,450,783.	2,621,653.	4	.78 .16	ક ક
a b c	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health improvement services and		5,682 61,562	2,621,653. 88,404,159.	74,450,783.	2,621,653.	4	.78 .16	ક ક
a b c	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health improvement services and community benefit operations	programs (optional)	61,562 67,244	2,621,653. 88,404,159. 91,025,812.	74,450,783.	2,621,653. 13,953,376. 16,575,029.	4	.78 .16	<del>ક</del>
a b c d	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health improvement services and community benefit operations (from Worksheet 4)		5,682 61,562	2,621,653. 88,404,159. 91,025,812.	74,450,783.	2,621,653.	4	.78 .16	<del>ક</del>
a b c d	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health improvement services and community benefit operations (from Worksheet 4)  Health professions education	programs (optional)	61,562 67,244	2,621,653. 88,404,159. 91,025,812.	74,450,783.	2,621,653. 13,953,376. 16,575,029.	4	.78 .16	<del>ક</del> & &
a b c d f	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)	programs (optional)	61,562 67,244	2,621,653. 88,404,159. 91,025,812.	74,450,783.	2,621,653. 13,953,376. 16,575,029.	4	.78 .16	<del>ક</del> & &
a b c d f	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)  Subsidized health services	programs (optional)	67,244 3,222	2,621,653. 88,404,159. 91,025,812. 1,277,866. 124,501.	74,450,783.	2,621,653. 13,953,376. 16,575,029. 1,277,866. 124,501.	4	.78 .16	<del>ક</del> ક
a b c d f g	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)  Subsidized health services (from Worksheet 6)	programs (optional)  24	61,562 67,244	2,621,653. 88,404,159. 91,025,812. 1,277,866. 124,501.	74,450,783. 74,450,783.	2,621,653. 13,953,376. 16,575,029.	4	.78 .16	<del>ક</del> ક
a b c d e f g h	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)  Subsidized health services (from Worksheet 6)  Research (from Worksheet 7)	programs (optional)  24	67,244 3,222	2,621,653. 88,404,159. 91,025,812. 1,277,866. 124,501.	74,450,783.	2,621,653. 13,953,376. 16,575,029. 1,277,866. 124,501.	4	.78 .16	<del>ક</del> ક
a b c d e f g h	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)  Subsidized health services (from Worksheet 6)  Research (from Worksheet 7)  Cash and in-kind contributions	programs (optional)  24	67,244 3,222	2,621,653. 88,404,159. 91,025,812. 1,277,866. 124,501.	74,450,783.	2,621,653. 13,953,376. 16,575,029. 1,277,866. 124,501.	4	.78 .16	<del>ક</del> ક
a b c d e f g h	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)  Subsidized health services (from Worksheet 6)  Research (from Worksheet 7)  Cash and in-kind contributions for community benefit (from	programs (optional)  24	(optional) 5,682 61,562 67,244 3,222 50 1,800	2,621,653. 88,404,159. 91,025,812. 1,277,866. 124,501. 1,760,310.	74,450,783.	2,621,653. 13,953,376. 16,575,029. 1,277,866. 124,501.	4	.78 .16	8 8 8 8
a b c d f g h i	Financial Assistance at cost (from Worksheet 1)  Medicaid (from Worksheet 3, column a)  Costs of other means-tested government programs (from Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Community health improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)  Subsidized health services (from Worksheet 6)  Research (from Worksheet 7)  Cash and in-kind contributions	programs (optional)  24  4	(optional) 5,682 61,562 67,244 3,222 50 1,800	2,621,653. 88,404,159. 91,025,812. 1,277,866. 124,501. 1,760,310.	74,450,783.	2,621,653. 13,953,376. 16,575,029. 1,277,866. 124,501. 688,434.	4	.78 .16 .94 .38 .04 .21	रू १० १० १० १०

732091 11-28-17 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the

	tax year, and describe in Par	t VI how its commu		ties promoted	the health of th	e communities it serv			
		(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense	(d) Direct offsetting rev		to	f) Percent otal exper	
1	Physical improvements and housing	1	1,165	4,19	5.	4,195	<i>.</i>	.00	ક
2	Economic development	1		8(	5.	86	;.	.00	ક
3	Community support	1		5,96	7 •	5,967	<b>'-</b>	.00	ક
4	Environmental improvements								
5	Leadership development and training for community members	1		350	) .	350	, ]	.00	8
6	Coalition building	_			-		+		
7	Community health improvement						_		
•	advocacy	1	300	1,000	. l	1,000	ا. (	.00	ક્ર
8	Workforce development	1	100	1,553		1,551		.00	
9	Other								
10	Total	6	1,565	13,149	9.	13,149	, .	.00	ક
	rt III   Bad Debt, Medicare, 8	& Collection P	_			<u> </u>			
Sect	ion A. Bad Debt Expense							Yes	No
1	Did the organization report bad deb	t expense in accor	dance with Healtho	care Financial I	Management As	ssociation		t	
-	Statement No. 15?	· ·			-		1		х
2	Enter the amount of the organization								
	methodology used by the organizat				2	2,922,379	۱.		
3	Enter the estimated amount of the o								
	patients eligible under the organizat	-			ne				
	methodology used by the organizat								
	for including this portion of bad deb					O	).		
4	Provide in Part VI the text of the foo					debt	_		
-	expense or the page number on wh	· ·							
Sect	ion B. Medicare								
5	Enter total revenue received from M	edicare (including l	DSH and IME)		5	89,354,864	<b>!</b> .		
6	Enter Medicare allowable costs of c					86,255,231			
7	Subtract line 6 from line 5. This is th					3,099,633	<i>5</i> •		
8	Describe in Part VI the extent to whi				· · · · · · · · · · · · · · · · · · ·	penefit.	_		
	Also describe in Part VI the costing								
	Check the box that describes the m				•				
	Cost accounting system	X Cost to char	rge ratio	Other					
Sect	ion C. Collection Practices		J						
9a	Did the organization have a written	debt collection poli	cy during the tax y	ear?			9a	X	
	If "Yes," did the organization's collection								
	collection practices to be followed for pa						. 9b	X	
Pa	rt IV   Management Compai	nies and Joint	Ventures (owned	10% or more by off	icers, directors, trus	tees, key employees, and phy	ysicians - :	see instru	ctions)
	(a) Name of entity	(b) Des	scription of primary	, (c	) Organization's	(d) Officers, direct-	(e) F	hysicia	ns'
	(2)		ctivity of entity		rofit % or stock	ors, trustees, or		ofit %	
					ownership %	key employees' profit % or stock		stock	
						ownership %	owr	nership	%
1 1	LIFEPATH PARTNERS,								
LLC	LABORATORY SERVICES 50.00% .00%						50	0.00	ક્ર

Part V	Facility Information										
Section A.	Hospital Facilities		_		Teaching hospital	ital					
	er of size, from largest to smallest)	-   _	jica	Children's hospital	l_	ds					
	hospital facilities did the organization operate	la l	2 Ing	piŧ	ia	2	₹				
during the		dsc	ø	၂၀	l g	SSe	SG	<sub>رم</sub> ا			
		l -icensed hospital	ical	Ñ	اچ	Ö	보	ΪŽ	١. ا		
Name, add	dress, primary website address, and state license number roup return, the name and EIN of the subordinate hospital	Sec	ned	ē	ŀĔ	a a	arc	ĕ	her		Facility reporting
(anu ii a gi organizatio	on that operates the hospital facility)	ĕ	l .	₽	જ	Ęį	Se	-24	ţ		group
		<u></u>	ge	ਠ	<u>  e</u>	ò	8	坦	Ш	Other (describe)	
1 MER	CY HOSPITAL, INC.										
	CAREW ST.										
SPR	INGFIELD, MA 01104										
WWW	.MERCYCARES.COM/SPRINGFIELD										
	TE LICENSE # VHFO	$\dashv_{x}$	x					х			
DIA	II DICEMBE " VIII O	- 22		-	-						
		_									
		_									
		_									
		_									
		_									
		_									
		-									
		_	_		-						
		_									
		_									
		_									
		_									
		_									
		-	$\vdash$	_	1						
		_									
		_									
		$\dashv$		1							
		$\dashv$									
		$\dashv$									
		$\dashv$		1							
			1		_			<u> </u>	lacksquare		
				1							
				1							
		$\neg$									
			1	1	1	I	I	l	1		1

**Section B. Facility Policies and Practices** 

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group  $\[\underline{\text{MERCY HOSPITAL}}\]$  ,  $\[\text{INC.}\]$ 

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

			Yes	No
С	ommunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1		Х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
á	A definition of the community served by the hospital facility			
ŀ	Demographics of the community			
•	Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
•	d X How data was obtained			
•	The significant health needs of the community			
1	37			
	groups			
ç	The process for identifying and prioritizing community health needs and services to meet the community health needs			
ŀ	The process for consulting with persons representing the community's interests			
i	X The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 15			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	Х	
6	a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	Х	
ŀ	was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	Х	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
á	Hospital facility's website (list url): WWW.MERCYCARES.COM/CHNA			
ŀ	Other website (list url): SEE SCHEDULE H, PART V, SECTION C			
(	Made a paper copy available for public inspection without charge at the hospital facility			
(	Other (describe in Section C)			
8			_	
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 $\_15$			
10		10	X	
á	a If "Yes," (list url): WWW.MERCYCARES.COM/CHNA			
ŀ	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
12	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
	CHNA as required by section 501(r)(3)?	12a		X
ŀ	o If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
(	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group	MERCY	HOSPITAL.	INC.

				Yes	No
	Did the	hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explain	ed eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	
	If "Yes,	" indicate the eligibility criteria explained in the FAP:			
а	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
		and FPG family income limit for eligibility for discounted care of 400 %			
b		Income level other than FPG (describe in Section C)			
С	X	Asset level			
d	X	Medical indigency			
е	X	Insurance status			
f	X	Underinsurance status			
g	X	Residency			
h		Other (describe in Section C)			
14		ed the basis for calculating amounts charged to patients?	14	Х	
		ed the method for applying for financial assistance?	15	Х	
		" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
		ed the method for applying for financial assistance (check all that apply):			
а	37	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	-	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
_		or her application			
c	X	Provided the contact information of hospital facility staff who can provide an individual with information			
·		about the FAP and FAP application process			
d	X	Provided the contact information of nonprofit organizations or government agencies that may be sources			
_		of assistance with FAP applications			
е		Other (describe in Section C)			
_	· <u></u>		16	Х	
10		dely publicized within the community served by the hospital facility?  " indicate how the hospital facility publicized the policy (check all that apply):	10		
а	37	The FAP was widely available on a website (list url): WWW.MERCYCARES.COM/BILLING			
b	37	The FAP application form was widely available on a website (list url): WWW.MERCYCARES.COM/BILLING			
	37				
C	37	A plain language summary of the FAP was widely available on a website (list url): <u>WWW.MERCYCARES.COM/BILLING</u>			
d	v	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е		The FAP application form was available upon request and without charge (in public locations in the hospital			
,	Y	facility and by mail)			
f	Λ	A plain language summary of the FAP was available upon request and without charge (in public locations in			
	v	the hospital facility and by mail)			
9	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,			
		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
		displays or other measures reasonably calculated to attract patients' attention			
	v				
h		Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	X	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			
		spoken by LEP populations			
j		Other (describe in Section C)			

			020	<u> </u>	age <b>o</b>
		Facility Information (continued)			
		Collections MEDCY HOCDITAL TAC			
Nan	ne of ho	ospital facility or letter of facility reporting group MERCY HOSPITAL, INC.		Yes	No
	D: 1 !!		$\overline{}$	res	No
17		e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
		ance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon	47	x	
10	•	yment? all of the following actions against an individual that were permitted under the hospital facility's policies during the	17		
10		ar before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a		Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
٠		previous bill for care covered under the hospital facility's FAP			
c		Actions that require a legal or judicial process			
6		Other similar actions (describe in Section C)			
f	X	None of these actions or other similar actions were permitted			
19		e hospital facility or other authorized party perform any of the following actions during the tax year before making			
		nable efforts to determine the individual's eligibility under the facility's FAP?	19		х
		s," check all actions in which the hospital facility or a third party engaged:			
a		Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
c		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
		previous bill for care covered under the hospital facility's FAP			
c		Actions that require a legal or judicial process			
e		Other similar actions (describe in Section C)			
20	Indicat	te which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or			
	not ch	ecked) in line 19 (check all that apply):			
a	X	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the			
		FAP at least 30 days before initiating those ECAs			
b	X	Made a reasonable effort to orally notify individuals about the FAP and FAP application process			
c	X	Processed incomplete and complete FAP applications			
c	X	Made presumptive eligibility determinations			
e		Other (describe in Section C)			
f		None of these efforts were made			
Poli	cy Rela	iting to Emergency Medical Care			
21	Did the	e hospital facility have in place during the tax year a written policy relating to emergency medical care			
	that re	quired the hospital facility to provide, without discrimination, care for emergency medical conditions to			
	individ	uals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х	
	If "No,	" indicate why:			
a		The hospital facility did not provide care for any emergency medical conditions			
k		The hospital facility's policy was not in writing			
c		The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			

Sch	edule l	H (Form 990) 2017	THE	MERCY	HOSPITAL,	INC.			04-	339828	30 Pa	age <b>7</b>
Pa	rt V	Facility Informa	ition (con	tinued)								
Cha	rges t	o Individuals Eligible t	for Assista	ance Under	the FAP (FAP-Elig	ible Individu	als)					
Nan	ne of h	ospital facility or lette	er of facili	ty reporting	group MERC	Y HOSPI	TAL,	INC.				
											Yes	No
22		ate how the hospital fac duals for emergency or	,	,	, ,	maximum am	ounts tha	t can be charge	d to FAP-eligib	ole		
а	X	The hospital facility	used a loo	k-back meth	nod based on claims	allowed by N	Medicare	fee-for-service d	uring a prior			
b		The hospital facility health insurers that				,		fee-for-service a	nd all private			
c		The hospital facility with Medicare fee-fo	used a loo	k-back meth	nod based on claims	allowed by N	Medicaid,			1		
c		12-month period The hospital facility	used a pro	spective M	edicare or Medicaid	method						
23	emerç	g the tax year, did the l gency or other medical	ly necessa									x
		ance covering such car								23		Λ
04		s," explain in Section C		- 904 1		Codebare Learner						
24		g the tax year, did the lessence of the second contract the second	•	cility charge	any FAP-eligible inc	iividual an an	nount equ	iai to the gross (	narge for any	24		X

Schedule H (Form 990) 2017

If "Yes," explain in Section C.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MERCY HOSPITAL, INC.:

PART V, SECTION B, LINE 3J: N/A

PART V, SECTION B, LINE 3E: MERCY HOSPITAL INCLUDED IN ITS CHNA WRITTEN

REPORT A PRIORITIZED LIST AND DESCRIPTION OF THE COMMUNITY'S SIGNIFICANT

HEALTH NEEDS, WHICH WERE IDENTIFIED THROUGH THE MOST RECENTLY CONDUCTED

COMMUNITY HEALTH NEEDS ASSESSMENT. THE FOLLOWING COMMUNITY HEALTH NEEDS

WERE DEEMED SIGNIFICANT AND WERE PRIORITIZED THROUGH A COMMUNITY-INVOLVED

SELECTION PROCESS:

1. COMMUNITY LEVEL SOCIAL AND ECONOMIC DETERMINANTS THAT IMPACT HEALTH:

RESOURCES TO MEET BASIC NEEDS - MANY HAMPDEN COUNTY RESIDENTS STRUGGLE
WITH POVERTY AND LOW LEVELS OF INCOME, WITH 17% OF HAMPDEN COUNTY

RESIDENTS LIVING IN POVERTY AND A MEDIAN FAMILY INCOME 30% LOWER THAN THAT

OF THE STATE. THOUGH UNEMPLOYMENT RATES HAVE DROPPED, THEY CONTINUE TO

IMPACT THE COUNTY WITH RATES AT 8%. LOWER LEVELS OF EDUCATION CONTRIBUTE

TO UNEMPLOYMENT AND THE INABILITY TO EARN A LIVABLE WAGE.

HOUSING NEEDS - HOUSING INSECURITY IS A NEED THAT CONTINUES TO IMPACT
HAMPDEN COUNTY RESIDENTS. ALMOST HALF OF THE POPULATION IS HOUSING COST
BURDENED, WITH MORE THAN 30% OF THEIR INCOME GOING TOWARDS HOUSING. POOR
HOUSING CONDITIONS ALSO IMPACT THE HEALTH OF RESIDENTS. OLDER HOUSING,
COMBINED WITH LIMITED RESOURCES TO MAINTAIN THE HOUSING, LEADS TO
CONDITIONS THAT CAN AFFECT ASTHMA, OTHER RESPIRATORY CONDITIONS AND

**SAFETY .** 

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

COMMUNITY SAFETY - LACK OF COMMUNITY SAFETY WAS A PRIORITIZED HEALTH NEED

IN THE PREVIOUS CHNA AND CONTINUES TO IMPACT HAMPDEN COUNTY RESIDENTS.

CRIME RATES ARE HIGH, WITH VIOLENT CRIME RATES IN HAMPDEN COUNTY ALMOST

50% HIGHER THAN THAT OF THE STATE. IN ADDITION TO CRIME, YOUTH BULLYING

WAS ALSO IDENTIFIED AS A CONCERN IN THIS ASSESSMENT.

FOOD SECURITY AND FOOD AVAILABILITY - FOOD INSECURITY CONTINUES TO IMPACT
THE ABILITY OF MANY HAMPDEN COUNTY RESIDENTS TO HAVE ACCESS TO HEALTHY
FOOD. SPRINGFIELD, HOLYOKE, AND CHICOPEE HAVE HIGH RATES OF FOOD
INSECURITY, WITH OVER 20% OF SOME AREAS IN THESE COMMUNITIES EXPERIENCING
FOOD INSECURITY.

ENVIRONMENTAL NEEDS - AIR POLLUTION IMPACTS THE HEALTH OF HAMPDEN COUNTY

RESIDENTS. SPRINGFIELD EXPERIENCES POOR AMBIENT AIR QUALITY DUE TO

MULTIPLE MOBILE AND POINT SOURCES. AIR POLLUTION IMPACTS MORBIDITY OF

SEVERAL CHRONIC DISEASES THAT HAVE A HIGH PREVALENCE IN HAMPDEN COUNTY,

INCLUDING ASTHMA AND CARDIOVASCULAR DISEASE, AND RECENT STUDIES ALSO

SUGGEST A CORRELATION WITH DIABETES.

RACIAL EQUAL OPPORTUNITY - ADDRESSING INSTITUTIONAL RACISM HAS BEEN

IDENTIFIED AS A PRIORITIZED HEALTH NEED IN THIS CHNA. KEY INFORMANT

INTERVIEWS AND FOCUS GROUPS CONDUCTED FOR BOTH THE 2013 CHNA AND THE 2016

CHNA IDENTIFIED INSTITUTIONAL RACISM AS A STRUCTURAL FACTOR DRIVING HEALTH

INEQUITIES THAT NEEDS TO BE ADDRESSED.

## 2. ACCESS AND BARRIERS TO QUALITY HEALTH CARE

61041

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

LIMITED AVAILABILITY OF PROVIDERS - HAMPDEN COUNTY RESIDENTS EXPERIENCE

CHALLENGES ACCESSING CARE DUE TO THE SHORTAGE OF PROVIDERS. 54% OF COUNTY

RESIDENTS LIVE IN A HEALTHCARE PROFESSIONAL SHORTAGE AREA. FOCUS GROUP

PARTICIPANTS REPORTED LONG WAIT TIMES FOR URGENT CARE AND WELLNESS VISITS.

PRIMARY CARE AND DENTAL PROVIDERS WERE IDENTIFIED AS SHORTAGE AREAS WITH

HIGH PROVIDER TO PATIENT RATIOS.

LACK OF TRANSPORTATION - TRANSPORTATION AROSE AS A BARRIER TO CARE AMONG

INTERVIEWEES IN THE 2013 CHNA, AND IT CONTINUES TO BE A MAJOR BARRIER TO

ACCESSING CARE. LACK OF TRANSPORTATION WAS THE MOST FREQUENTLY CITED

BARRIER IN KEY INFORMANT INTERVIEWS AND FOCUS GROUPS FOR THE 2016 CHNA.

LACK OF CARE COORDINATION - INCREASED CARE COORDINATION CONTINUES TO BE A

NEED IN THE COMMUNITY. AREAS IDENTIFIED IN FOCUS GROUP AND INTERVIEWS

INCLUDE THE NEED FOR COORDINATED CARE BETWEEN PROVIDERS IN GENERAL, THE

PARTICULAR NEED FOR INCREASED COORDINATION TO MANAGE CO-MORBID SUBSTANCE

USE AND MENTAL HEALTH DISORDERS, AND THE NEED FOR HEALTH CARE PROVIDERS TO

COORDINATE CARE WITH SCHOOLS AS WELL AS FAITH-BASED COMMUNITIES.

HEALTH LITERACY, LANGUAGE BARRIERS AND NEED FOR CULTURALLY SENSITIVE CARE

- THE NEED FOR HEALTH INFORMATION TO BE UNDERSTANDABLE AND ACCESSIBLE WAS

IDENTIFIED IN THIS ASSESSMENT. DATA FROM FOCUS GROUPS INDICATE THE NEED

FOR INCREASED HEALTH LITERACY, INCLUDING UNDERSTANDING HEALTH INFORMATION,

TYPES OF SERVICES AND HOW TO ACCESS THEM, AND HOW TO ADVOCATE FOR ONESELF

IN THE HEALTH CARE SYSTEM. THE NEED FOR PROVIDER EDUCATION ABOUT HOW TO

COMMUNICATE WITH PATIENTS ABOUT MEDICAL INFORMATION ALSO AROSE.

Schedule H (Form 990) 2017

61041

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

## 3. HEALTH CONDITIONS AND BEHAVIORS

CHRONIC HEALTH CONDITIONS - HIGH RATES OF OBESITY, DIABETES,

CARDIOVASCULAR DISEASE, ASTHMA, AND ASSOCIATED MORBIDITY PREVIOUSLY

IDENTIFIED AS PRIORITIZED HEALTH NEEDS IN THE 2013 CHNA CONTINUE TO IMPACT HAMPDEN COUNTY RESIDENTS. AN ESTIMATED 30% OF ADULTS IN THE POPULATION ARE OBESE, WITH HIGH RATES ALSO OBSERVED AMONG CHILDREN. HEART DISEASE IS THE LEADING CAUSE OF DEATH IN HAMPDEN COUNTY. APPROXIMATELY 20% OF THE POPULATION HAS PRE-DIABETES OR DIABETES, AND 12% OF ADULTS AND 19% OF SCHOOL CHILDREN HAVE ASTHMA. ASTHMA MORBIDITY RATES WERE PARTICULARLY HIGH AMONG LATINOS.

PHYSICAL ACTIVITY AND NUTRITION - THE NEED FOR INCREASED PHYSICAL ACTIVITY
AND CONSUMPTION OF FRESH FRUITS AND VEGETABLES WAS IDENTIFIED AMONG
HAMPDEN COUNTY RESIDENTS. LOW RATES OF PHYSICAL ACTIVITY AND UNHEALTHY
EATING CONTRIBUTE TO HIGH RATES OF CHRONIC DISEASE, AND ALSO IMPACT MENTAL
HEALTH. COMMUNITY LEVEL ACCESS TO AFFORDABLE HEALTHY FOOD AND SAFE PLACES
TO BE ACTIVE, AS WELL AS INDIVIDUAL KNOWLEDGE AND BEHAVIORS, AFFECT THESE
RATES.

MENTAL HEALTH AND SUBSTANCE USE DISORDERS - SUBSTANCE USE AND MENTAL
HEALTH WERE IDENTIFIED AS TWO OF THE TOP THREE URGENT HEALTH

NEEDS/PROBLEMS IMPACTING THE AREA. SUBSTANCE USE DISORDERS OVERALL

(INCLUDING ALCOHOL) AND OPIOID USE WERE OF PARTICULAR CONCERN. OPIOID USE

DISORDER, WHICH HAS BEEN DECLARED A PUBLIC HEALTH EMERGENCY IN

MASSACHUSETTS, IS IMPACTING HAMPDEN COUNTY RESIDENTS WITH FATALITY RATES

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HIGHER THAN THAT OF THE STATE. TOBACCO USE CONTINUES TO REMAIN HIGH WITH AN ESTIMATED 21% OF ADULTS THAT SMOKE. YOUTH SUBSTANCE USE IS ALSO AN ISSUE, WITH 15% OF SPRINGFIELD 8TH GRADE STUDENTS REPORTING DRINKING ALCOHOL IN THE PAST 30 DAYS AND 12% USING MARIJUANA.

INFANT AND PERINATAL HEALTH RISK FACTORS - INFANT AND PERINATAL HEALTH FACTORS WERE IDENTIFIED AS HEALTH NEEDS IN THE 2013 CHNA AND CONTINUE TO IMPACT HAMPDEN COUNTY RESIDENTS. INCREASED UTILIZATION OF PRENATAL CARE AND A DECREASE IN SMOKING DURING PREGNANCY WERE IDENTIFIED NEEDS. RISK FACTORS IMPACT RATES OF ADVERSE BIRTH OUTCOMES, WITH 8-9% OF HAMPDEN COUNTY BABIES BORN PRETERM OR AT LOW BIRTH WEIGHT.

UNSAFE SEXUAL BEHAVIOR - HIGH RATES OF UNSAFE SEXUAL BEHAVIOR WAS PREVIOUSLY IDENTIFIED AS A HEALTH NEED AND CONTINUES TO REMAIN A NEED IN HAMPDEN COUNTY. SEXUALLY TRANSMITTED INFECTION (STI) RATES CONTINUE TO BE HIGH, WITH HAMPDEN COUNTY CHLAMYDIA AND HIV RATES APPROXIMATELY 40% HIGHER THAN THAT OF THE STATE. YOUTH STI RATES ARE PARTICULARLY HIGH, WITH RATES OF CHLAMYDIA AND SYPHILIS 2-4 TIMES HIGHER THAN THAT OF THE STATE.

MERCY HOSPITAL, INC.:

PART V, SECTION B, LINE 5: THE INPUT OF THE COMMUNITY AND OTHER IMPORTANT REGIONAL STAKEHOLDERS WAS AN IMPORTANT PART OF THE CHNA PROCESS. BELOW ARE THE PRIMARY MECHANISMS FOR COMMUNITY AND STAKEHOLDER ENGAGEMENT.

A CHNA STEERING COMMITTEE WAS FORMED THAT INCLUDED REPRESENTATIVES FROM MERCY HOSPITAL AND ALSO THE OTHER MEMBERS OF THE WESTERN MASSACHUSETTS

61041

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HOSPITAL/INSURER COALITION, AS WELL AS PUBLIC HEALTH AND COMMUNITY STAKEHOLDERS FROM EACH HOSPITAL SERVICE AREA. STAKEHOLDERS ON THE STEERING COMMITTEE INCLUDED LOCAL AND REGIONAL PUBLIC HEALTH AND HEALTH DEPARTMENT REPRESENTATIVES; REPRESENTATIVES FROM LOCAL AND REGIONAL ORGANIZATIONS SERVING OR REPRESENTING MEDICALLY UNDERSERVED, LOW-INCOME OR MINORITY POPULATIONS; AND INDIVIDUALS FROM ORGANIZATIONS THAT REPRESENTED THE BROAD INTERESTS OF THE COMMUNITY. WHEN IDENTIFYING COMMUNITY AND PUBLIC HEALTH REPRESENTATIVES TO PARTICIPATE, A STAKEHOLDER ANALYSIS WAS CONDUCTED BY THE COALITION AND CONSULTANTS TO ENSURE GEOGRAPHIC, SECTOR (E.G. SCHOOLS, COMMUNITY SERVICE ORGANIZATIONS, HEALTH CARE PROVIDERS, PUBLIC HEALTH, AND HOUSING), AND RACIAL/ETHNIC DIVERSITY OF COMMUNITY REPRESENTATIVES. BY INCLUDING THESE STAKEHOLDERS ON THE STEERING COMMITTEE, THE COMMUNITY AND PUBLIC HEALTH REPRESENTATIVES HAD INPUT ON THE 2016 CHNA PROCESS USED TO IDENTIFY AND PRIORITIZE COMMUNITY HEALTH NEEDS, CHNA FINDINGS, AND DISSEMINATION OF INFORMATION. ASSESSMENT METHODS AND FINDINGS WERE MODIFIED BASED ON THE STEERING COMMITTEE FEEDBACK. THE STEERING COMMITTEE MET MONTHLY FROM OCTOBER 2015 TO JUNE 2016.

KEY INFORMANT INTERVIEWS AND FOCUS GROUPS WERE CONDUCTED TO BOTH GATHER
INFORMATION THAT WAS UTILIZED TO IDENTIFY PRIORITY HEALTH NEEDS AND ENGAGE
THE COMMUNITY. KEY INFORMANT INTERVIEWS WERE CONDUCTED WITH HEALTH CARE
PROVIDERS, HEALTH CARE ADMINISTRATORS, LOCAL AND REGIONAL PUBLIC HEALTH
OFFICIALS, AND LOCAL ORGANIZATIONAL LEADERS THAT REPRESENT THE BROAD
INTERESTS OF THE COMMUNITY OR THAT SERVE MEDICALLY UNDERSERVED, LOW-INCOME
OR MINORITY POPULATIONS IN THE SERVICE AREA. INTERVIEWS WITH THE LOCAL AND
REGIONAL PUBLIC HEALTH OFFICIALS WERE USED TO IDENTIFY CURRENT AND
EMERGING HIGH PRIORITY HEALTH AREAS, AND HEALTH CARE AND COMMUNITY FACTORS

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THAT CONTRIBUTE TO HEALTH NEEDS. FOCUS GROUP PARTICIPANTS INCLUDED

INDIVIDUALS REPRESENTING THE BROAD INTERESTS OF THE COMMUNITY, INCLUDING

COMMUNITY ORGANIZATIONAL REPRESENTATIVES, VULNERABLE POPULATION COMMUNITY

MEMBERS (LOW-INCOME, RACIAL AND ETHNIC MINORITY POPULATIONS, ETC.), AND

OTHER COMMUNITY STAKEHOLDERS. TOPICS INCLUDED: MATERNAL AND CHILD HEALTH,

MENTAL HEALTH AND SUBSTANCE USE, BEHAVIORAL HEALTH AND EMERGENCY

DEPARTMENT CARE, AND FAITH-BASED LEADERS AND COMMUNITY ENGAGEMENT. KEY

INFORMANT INTERVIEWS AND FOCUS GROUPS WERE CONDUCTED FROM FEBRUARY 2016 TO

APRIL 2016.

A COMMUNITY LISTENING SESSION WAS HELD IN JUNE 2016 UPON COMPLETION OF THE CHNA REPORT. THE COMMUNITY LISTENING SESSION INCLUDED INDIVIDUALS REPRESENTING THE BROAD INTERESTS OF THE COMMUNITY AND COMMUNITY STAKEHOLDERS REPRESENTING MEDICALLY UNDERSERVED, LOW-INCOME AND MINORITY POPULATIONS. THESE SESSIONS HELPED TO OBTAIN INPUT ON THE PRIORITIZED HEALTH NEEDS THAT WERE IDENTIFIED IN THE CHNA AND TO GAIN FEEDBACK ON THE NEEDS THAT ARE THE FOCUS OF THE COMMUNITY HEALTH IMPROVEMENT PLAN (CHIP) PROCESS.

BELOW IS A LIST OF PUBLIC HEALTH AND COMMUNITY REPRESENTATIVES, AND OTHER

STAKEHOLDERS INVOLVED IN THE PROCESS, WHICH INCLUDED REPRESENTATION OF

MEDICALLY UNDERSERVED, LOW-INCOME AND MINORITY POPULATIONS. THESE

VULNERABLE POPULATIONS, WHICH INCLUDE CHILDREN, OLDER ADULTS, LATINOS,

AFRICAN AMERICANS, AND REFUGEES, WERE REPRESENTED BY:

YMCA OF WESTFIELD, NATIONAL ASSOCIATION OF HISPANIC NURSES - WESTERN MA

CHAPTER, UNITED WAY OF HAMPSHIRE COUNTY, CARING HEALTH CENTER, PALMER

732098 11-28-17

Schedule H (Form 990) 2017

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PUBLIC SCHOOLS, HAMPDEN COUNTY SHERIFF'S DEPT., HILLTOWN CDC, UNITED CEREBRAL PALSY ASSOC. OF BERKSHIRE COUNTY, SPRINGFIELD DEPT. HEALTH & HUMAN SERVICES, MOTHERWOMAN, BMC QUALITY & POPULATION HEALTH, STAVROS CENTER FOR INDEPENDENT LIVING, ASSUMPTION COLLEGE, STAND FOR CHILDREN, CITY OF SPRINGFIELD - OFFICE OF HOUSING, PROVIDENCE BEHAVIORAL HEALTH, MA DEPT. OF PUBLIC HEALTH, UMASS AMHERST SCHOOL OF PUBLIC HEALTH & HEALTH SCIENCES, HAMPDEN COUNTY DISTRICT ATTORNEY'S OFFICE, BEHAVIORAL HEALTH NETWORK - OUTPATIENT SERVICES, FRANKLIN REGIONAL COUNCIL OF GOVERNMENTS, WESTERN MA BLACK NURSES ASSOCIATION, HMC BEHAVIORAL HEALTH, MASON SQUARE NEIGHBORHOOD HEALTH CENTER, HMC DISCHARGE TRANSITIONS, HEALTH CARE FOR THE HOMELESS, GOVERNOR'S TASK FORCE ON OPIOID ABUSE, MDPH DIVISION FOR PERINATAL, EARLY CHILDHOOD AND SPECIAL NEEDS - CARE COORDINATION, QUABBIN HEALTH DISTRICT, NORTHAMPTON HEALTH DEPARTMENT, CITY OF CHICOPEE PUBLIC HEALTH, FAMILY ADVOCACY CENTER, SQUARE ONE, CITY OF SPRINGFIELD PUBLIC SCHOOLS, BMC EMERGENCY MEDICINE, HOLYOKE LEARN TO COPE, BMC CHNA STEERING COMMITTEE, SPRINGFIELD FAITH-BASED ASSOC., HOLYOKE COMMUNITY COLLEGE, HOMEWORK HOUSE, BEHAVIORAL HEALTH NETWORK, HOLYOKE HEALTH CENTER, BE FIT, FAMILY ADVOCACY CENTER, AND BMC PEDIATRIC MEDICINE.

## MERCY HOSPITAL, INC .:

PART V, SECTION B, LINE 6A: MERCY HOSPITAL IS A MEMBER OF THE COALITION

OF WESTERN MASSACHUSETTS HOSPITALS AND COLLABORATED WITH THE FOLLOWING

HOSPITALS IN CONDUCTING THE CHNA: BAYSTATE MEDICAL CENTER, BAYSTATE

FRANKLIN MEDICAL CENTER, BAYSTATE NOBLE HOSPITAL, BAYSTATE WING HOSPITAL,

COOLEY DICKINSON HOSPITAL, HOLYOKE MEDICAL CENTER, AND SHRINERS HOSPITAL

FOR CHILDREN.

Schedule H (Form 990) 2017

61041

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MERCY HOSPITAL, INC .:

PART V, SECTION B, LINE 6B: MERCY HOSPITAL COLLABORATED WITH HEALTH NEW ENGLAND, A HEALTH INSURANCE PROVIDER, IN CONDUCTING THE CHNA.

MERCY HOSPITAL, INC.:

PART V, SECTION B, LINE 11: SIGNIFICANT HEALTH NEEDS BEING ADDRESSED:

MERCY HOSPITAL IS FOCUSING ON AND SUPPORTING INITIATIVES TO IMPROVE THE

FOLLOWING HEALTH NEEDS: 1. ACCESS AND BARRIERS TO QUALITY HEALTH CARE, AND

2. HEALTH CONDITIONS AND BEHAVIORS.

MERCY HOSPITAL HAS DEVELOPED THREE STRATEGIC INITIATIVES TO ADDRESS THESE TWO SIGNIFICANT NEEDS IDENTIFIED IN ITS MOST RECENTLY CONDUCTED CHNA.

ACCESS AND BARRIERS TO QUALITY HEALTH CARE - A SIGNIFICANT HEALTH NEED WAS

FOUND IN REGARD TO HAMPDEN COUNTY RESIDENTS EXPERIENCING CHALLENGES IN

ACCESSING CARE DUE TO THE SHORTAGE OF PROVIDERS. FIFTY-FOUR PERCENT OF

HAMPDEN COUNTY RESIDENTS LIVE IN A HEALTH CARE PROFESSIONAL SHORTAGE AREA.

THE FIRST INITIATIVE IS IMPROVING HEALTH CARE SERVICES AND OUTCOMES TO
INDIVIDUALS WHO ARE FREQUENT UTILIZERS OF THE EMERGENCY DEPARTMENT. THE
IMPLEMENTATION STRATEGY'S GOAL IS TO EXPAND THE SERVICES TO HIGH-END
UTILIZERS (HEU) OF THE EMERGENCY DEPARTMENT. TO ACCOMPLISH THIS GOAL AND
TO ENCOURAGE HEALTHY OUTCOMES IN FY18, MERCY HOSPITAL CONTINUED TO EMPLOY
COMMUNITY OUTREACH WORKERS, WHO PROVIDE INTENSIVE CASE MANAGEMENT SERVICES

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

FOR THE HEU PARTICIPANTS TO ASSESS THEIR INDIVIDUAL HEALTH ISSUES AND

BEHAVIORS. THE COMMUNITY HEALTH OUTREACH WORKERS ALSO PROVIDED ASSISTANCE

WITH ENROLLMENT IN HEALTH INSURANCE, SOLIDIFIED CONNECTIONS TO PRIMARY

CARE, AND PROVIDED RESOURCES AND GUIDANCE TO ACCESS TRANSPORTATION, MENTAL

HEALTH SERVICES AND HEALTH CARE EDUCATION.

THE SECOND INITIATIVE IS DEVISED TO IMPROVE HEALTH LITERACY, ALONG WITH ACCESS TO CERVICAL CANCER SCREENINGS AND MAMMOGRAMS FOR HOMELESS WOMEN.

THE IMPLEMENTATION STRATEGY'S GOAL IS TO INCREASE THE NUMBER OF HOMELESS WOMEN WHO PARTICIPATE IN WOMEN'S HEALTH SCREENINGS. TO ACCOMPLISH THIS GOAL IN FY18, MERCY HOSPITAL PERFORMED CERVICAL CANCER SCREENINGS, WHILE ALSO VERIFYING THE CERVICAL SCREENING RECORDS AND MAMMOGRAMS PERFORMED INSIDE AND OUTSIDE OF THE MERCY HOSPITAL SYSTEM. ADDITIONALLY, MERCY HEALTH CONTINUED PROVIDING EDUCATION ON THE HEALTH RISKS PERTAINING TO WOMEN'S HEALTH.

HEALTH CONDITIONS AND BEHAVIORS - THE SECOND SIGNIFICANT HEALTH NEED WAS

FOUND TO BE MENTAL HEALTH. MENTAL HEALTH WAS IDENTIFIED AS ONE OF THE TOP

THREE URGENT HEALTH NEEDS/PROBLEMS IMPACTING THE AREA. AN ESTIMATED 15.9%

OF HAMPDEN COUNTY RESIDENTS HAVE POOR MENTAL HEALTH 15 DAYS OR MORE IN A

MONTH. ER VISIT RATES FOR MENTAL HEALTH DISORDERS IN HAMPDEN COUNTY ARE

24% HIGHER THAN THAT OF THE STATE, WITH PARTICULARLY HIGH RATES IN HOLYOKE

AND SPRINGFIELD.

IN RESPONSE TO THIS HEALTH NEED, A STRATEGIC INITIATIVE WAS IDENTIFIED TO

IMPROVE MENTAL HEALTH SERVICES AND PROVIDE EDUCATION AND AWARENESS TO

DIFFERENT POPULATION GROUPS WITHIN THE COMMUNITY. THE IMPLEMENTATION

61041

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

STRATEGY'S GOAL IS TO INCREASE THE MENTAL HEALTH AWARENESS OF HAMPDEN

COUNTY RESIDENTS AND TO REDUCE THE STIGMA OF SEEKING HELP. TO ACCOMPLISH

THIS GOAL IN FY18, MERCY HOSPITAL CONTINUED OFFERING, IN PARTNERSHIP WITH

THE WESTERN MASSACHUSETTS COALITION OF HOSPITALS, MENTAL HEALTH FIRST AID

TRAINING (MHFA) BY CERTIFIED INSTRUCTORS TO DIVERSE RESIDENTS WITHIN THE

HOSPITAL SERVICE AREA. THE MHFA PROGRAM HELPS TO RAISE AWARENESS ABOUT

MENTAL HEALTH AND RELATED ISSUES, ALONG WITH TEACHING PARTICIPANTS ABOUT

VARIOUS MENTAL HEALTH SUPPORT SERVICES.

MERCY HOSPITAL IS COMMITTED TO ADHERING TO ITS MISSION AND REMAINING GOOD

STEWARDS OF ITS RESOURCES SO IT CAN CONTINUE TO ENHANCE ITS CLINICAL

ACTIVITIES AND TO PROVIDE A WIDE RANGE OF COMMUNITY BENEFITS. THE

FOLLOWING AREAS HAVE BEEN IDENTIFIED IN THE CHNA AS NEEDS THAT ARE NOT

ADDRESSED IN THE IMPLEMENTATION STRATEGY FOR THE FOLLOWING REASONS:

COMMUNITY LEVEL SOCIAL AND ECONOMIC DETERMINANTS THAT IMPACT HEALTH MERCY HOSPITAL, ALTHOUGH PLAYING ITS ROLE IN THIS COLLECTIVE EFFORT, IS
NOT QUALIFIED TO FULLY ADDRESS THE POVERTY QUESTION IN THE COMMUNITY.

FURTHERMORE, AS A HEALTH CARE CENTER, THE ABILITY OF MERCY HOSPITAL TO
SOLVE THE SOCIAL DETERMINANTS OF HEALTH AT THE COMMUNITY LEVEL WILL BE
LIMITED. FOR REFERENCE, THE SOCIAL AND ECONOMIC DETERMINANTS OF HEALTH AT
THE COMMUNITY LEVEL INCLUDE: SAFETY, FOOD AVAILABILITY, AIR POLLUTION,
HEALTH DISPARITIES, AND RACIAL INEQUALITIES.

MERCY HOSPITAL, INC.:

PART V, SECTION B, LINE 13H: THE HOSPITAL RECOGNIZES THAT NOT ALL PATIENTS

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ARE ABLE TO PROVIDE COMPLETE FINANCIAL AND/OR SOCIAL INFORMATION.

THEREFORE, APPROVAL FOR FINANCIAL SUPPORT MAY BE DETERMINED BASED ON

AVAILABLE INFORMATION. EXAMPLES OF PRESUMPTIVE CASES INCLUDE: DECEASED

PATIENTS WITH NO KNOWN ESTATE, THE HOMELESS, UNEMPLOYED PATIENTS,

NON-COVERED MEDICALLY NECESSARY SERVICES PROVIDED TO PATIENTS QUALIFYING

FOR PUBLIC ASSISTANCE PROGRAMS, PATIENT BANKRUPTCIES, AND MEMBERS OF

RELIGIOUS ORGANIZATIONS WHO HAVE TAKEN A VOW OF POVERTY AND HAVE NO

RESOURCES INDIVIDUALLY OR THROUGH THE RELIGIOUS ORDER.

FOR THE PURPOSE OF HELPING FINANCIALLY NEEDY PATIENTS, A THIRD PARTY IS

UTILIZED TO CONDUCT A REVIEW OF PATIENT INFORMATION TO ASSESS FINANCIAL

NEED. THIS REVIEW UTILIZES A HEALTH CARE INDUSTRY-RECOGNIZED, PREDICTIVE

MODEL THAT IS BASED ON PUBLIC RECORD DATABASES. THESE PUBLIC RECORDS

ENABLE THE HOSPITAL TO ASSESS WHETHER THE PATIENT IS CHARACTERISTIC OF

OTHER PATIENTS WHO HAVE HISTORICALLY QUALIFIED FOR FINANCIAL ASSISTANCE

UNDER THE TRADITIONAL APPLICATION PROCESS. IN CASES WHERE THERE IS AN

ABSENCE OF INFORMATION PROVIDED DIRECTLY BY THE PATIENT, AND AFTER EFFORTS

TO CONFIRM COVERAGE AVAILABILITY, THE PREDICTIVE MODEL PROVIDES A

SYSTEMATIC METHOD TO GRANT PRESUMPTIVE ELIGIBILITY TO FINANCIALLY NEEDY

PATIENTS.

MERCY HOSPITAL, INC. - PART V, SECTION B, LINE 9

AS PERMITTED IN THE FINAL SECTION 501(R) REGULATIONS, THE HOSPITAL'S

IMPLEMENTATION STRATEGY WAS ADOPTED WITHIN 4 1/2 MONTHS AFTER THE

FISCAL YEAR END THAT THE CHNA WAS COMPLETED AND MADE WIDELY AVAILABLE

TO THE PUBLIC.

61041

ractive racinity information (continued)
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
THE MERCY HOSPITAL - PART V, SECTION B, LINE 7B
WWW.TRINITYHEALTHOFNE.ORG/COMMUNITY-HEALTH-NEEDS-ASSESSMENTS

## Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds. etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

## PART I, LINE 3C:

IN ADDITION TO LOOKING AT A MULTIPLE OF THE FEDERAL POVERTY GUIDELINES,

OTHER FACTORS ARE CONSIDERED SUCH AS THE PATIENT'S FINANCIAL STATUS AND/OR

ABILITY TO PAY AS DETERMINED THROUGH THE ASSESSMENT PROCESS.

## PART I, LINE 6A:

MERCY HOSPITAL PREPARES AN ANNUAL COMMUNITY BENEFIT REPORT, WHICH IT

SUBMITS TO THE STATE OF MASSACHUSETTS. IN ADDITION, MERCY HOSPITAL REPORTS

ITS COMMUNITY BENEFIT INFORMATION AS PART OF THE CONSOLIDATED COMMUNITY

BENEFIT INFORMATION REPORTED BY TRINITY HEALTH (EIN 35-1443425) IN ITS

AUDITED FINANCIAL STATEMENTS, AVAILABLE AT WWW.TRINITY-HEALTH.ORG.

IN ADDITION, MERCY HOSPITAL INCLUDES A COPY OF ITS MOST RECENTLY FILED SCHEDULE H ON BOTH ITS OWN WEBSITE AND TRINITY HEALTH'S WEBSITE.

## PART I, LINE 7:

THE BEST AVAILABLE DATA WAS USED TO CALCULATE THE COST AMOUNTS REPORTED IN

ITEM 7. FOR CERTAIN CATEGORIES, PRIMARILY TOTAL CHARITY CARE AND

732100 11-28-17

MEANS-TESTED GOVERNMENT PROGRAMS, SPECIFIC COST-TO-CHARGE RATIOS WERE

CALCULATED AND APPLIED TO THOSE CATEGORIES. THE COST-TO-CHARGE RATIO WAS

DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE COST-TO-CHARGES. IN OTHER

CATEGORIES, THE BEST AVAILABLE DATA WAS DERIVED FROM THE HOSPITAL'S COST

ACCOUNTING SYSTEM.

## PART I, LN 7 COL(F):

THE FOLLOWING NUMBER, \$2,922,379, REPRESENTS THE AMOUNT OF BAD DEBT

EXPENSE INCLUDED IN TOTAL FUNCTIONAL EXPENSES IN FORM 990, PART IX, LINE

25. PER IRS INSTRUCTIONS, THIS AMOUNT WAS EXCLUDED FROM THE DENOMINATOR

WHEN CALCULATING THE PERCENT OF TOTAL EXPENSE FOR SCHEDULE H, PART I, LINE

7, COLUMN (F).

## PART II, COMMUNITY BUILDING ACTIVITIES:

MERCY HOSPITAL PARTNERED AGAIN WITH THE SPRINGFIELD NON-PROFIT REVITALIZE
COMMUNITY DEVELOPMENT CORPORATION (CDC) IN FY18. MERCY HOSPITAL HELPED
REVITALIZE CDC AS A SPONSOR AND PROVIDED MERCY HOSPITAL EMPLOYEES, WHO
WERE AMONG THE 1,000 VOLUNTEERS, TO RESTORE OVER A DOZEN PROPERTIES FOR
THE GREEN 'N FIT NEIGHBORHOOD BLOCK REBUILD IN THE OLD HILL NEIGHBORHOOD
OF SPRINGFIELD. REVITALIZE CDC PERFORMS CRITICAL REPAIRS, MODIFICATIONS
AND REHABILITATION ON THE HOMES AND NON-PROFIT FACILITIES OF LOW-INCOME
FAMILIES WITH CHILDREN, THE ELDERLY, MILITARY VETERANS, AND PEOPLE WITH
SPECIAL NEEDS IN HOLYOKE AND SPRINGFIELD, MASSACHUSETTS. REVITALIZE CDC
IMPROVES HOMES, NEIGHBORHOODS AND LIVES THROUGH PRESERVATION, EDUCATION
AND COMMUNITY INVOLVEMENT. THEY LEVERAGE THE INVESTMENTS OF DONORS,
GRANTORS AND VOLUNTEERS TO MAKE SIGNIFICANT HOME REPAIRS THAT STABILIZE
NEIGHBORHOODS, STRENGTHEN THE TAX BASE, AND ALLOW ELDERLY HOMEOWNERS TO
"AGE IN PLACE."

MERCY HOSPITAL WAS A COMMUNITY HOST AND SPONSOR OF "DRESS FOR SUCCESS OF WESTERN MASSACHUSETTS" IN FY18. THE MISSION OF DRESS FOR SUCCESS IS TO EMPOWER WOMEN TO ACHIEVE ECONOMIC INDEPENDENCE BY PROVIDING A NETWORK OF SUPPORT, PROFESSIONAL ATTIRE AND THE DEVELOPMENT TOOLS TO HELP WOMEN THRIVE IN WORK AND IN LIFE. THE PURPOSE IS TO OFFER LONG-LASTING SOLUTIONS THAT ENABLE WOMEN TO BREAK THE CYCLE OF POVERTY. POVERTY OFTEN AFFECTS WOMEN THE MOST, AND ITS EFFECTS ON THEM AND THEIR FAMILIES CAN BE LONG-LASTING. THEREFORE, ADDRESSING WOMEN'S NEEDS AND HELPING THEM BECOME FINANCIALLY INDEPENDENT IS CENTRAL TO IMPROVING THE QUALITY OF LIFE FOR NOT ONLY THAT WOMAN BUT ALSO FOR HER FAMILY, FUTURE GENERATIONS AND HER COMMUNITY. THE NETWORK OF AFFILIATES WORK TOGETHER WITH REFERRAL AGENCIES, VOLUNTEERS AND OTHER LOCAL INSTITUTIONS ACROSS THE REGION TO MAKE A BIG IMPACT IN WOMEN'S LIVES WHILE IMPROVING THE REGION'S ECONOMIC SUSTAINABILITY.

MASSACHUSETTS HEALTH EQUITY NETWORK (WHEN) IN FY18. IN PARTNERSHIP WITH
THE UNIVERSITY OF MASSACHUSETTS SCHOOL OF PUBLIC HEALTH AND HEALTH
SCIENCES, WHEN SEEKS REGIONAL STRATEGIES AND OPPORTUNITIES TO CREATE
CONDITIONS IN WHICH COMMUNITIES ARE ABLE TO ATTAIN THE HIGHEST LEVEL OF
HEALTH FOR ALL RESIDENTS. IN ORDER TO ELIMINATE PREVENTABLE INEQUITIES,
WHEN FOCUSES ON FOUR WORK AREAS: POLICY - CREATE A REGIONAL POLICY VOICE
FOR WESTERN MASSACHUSETTS CITIES AND TOWNS; RACIAL JUSTICE - MAKE RACIAL
JUSTICE A NAMED PRIORITY IN THE NETWORK'S ACTIVITIES; MEANINGFUL DATA
COLLECTION - SUPPORT COLLECTION AND SHARING OF MEANINGFUL DATA THAT
EMPHASIZES THE VOICES OF OFTEN MARGINALIZED COMMUNITIES; AND CROSS-SECTOR
COLLABORATION - BUILD ON CROSS-SECTOR COLLABORATIONS TO INCLUDE PLANNERS,
FUNDERS, PUBLIC HEALTH, HOSPITALS AND HEALTH CARE, AND COMMUNITY

DEVELOPMENT CORPORATIONS.

## PART III, LINE 2:

METHODOLOGY USED FOR LINE 2 - ANY DISCOUNTS PROVIDED OR PAYMENTS MADE TO A

PARTICULAR PATIENT ACCOUNT ARE APPLIED TO THAT PATIENT ACCOUNT PRIOR TO

ANY BAD DEBT WRITE-OFF AND ARE THUS NOT INCLUDED IN BAD DEBT EXPENSE. AS A

RESULT OF THE PAYMENT AND ADJUSTMENT ACTIVITY BEING POSTED TO BAD DEBT

ACCOUNTS, WE ARE ABLE TO REPORT BAD DEBT EXPENSE NET OF THESE

TRANSACTIONS.

#### PART III, LINE 3:

MERCY HOSPITAL USES A PREDICTIVE MODEL THAT INCORPORATES THREE DISTINCT

VARIABLES IN COMBINATION TO PREDICT WHETHER A PATIENT QUALIFIES FOR

FINANCIAL ASSISTANCE: (1) SOCIO-ECONOMIC SCORE, (2) ESTIMATED FEDERAL

POVERTY LEVEL (FPL), AND (3) HOMEOWNERSHIP. BASED ON THE MODEL, CHARITY

CARE CAN STILL BE EXTENDED TO PATIENTS EVEN IF THEY HAVE NOT RESPONDED TO

FINANCIAL COUNSELING EFFORTS AND ALL OTHER FUNDING SOURCES HAVE BEEN

EXHAUSTED. FOR FINANCIAL STATEMENT PURPOSES, MERCY HOSPITAL IS RECORDING

AMOUNTS AS CHARITY CARE (INSTEAD OF BAD DEBT EXPENSE) BASED ON THE RESULTS

OF THE PREDICTIVE MODEL. THEREFORE, MERCY HOSPITAL IS REPORTING ZERO ON

LINE 3, SINCE THEORETICALLY ANY POTENTIAL CHARITY CARE SHOULD HAVE BEEN

IDENTIFIED THROUGH THE PREDICTIVE MODEL.

## PART III, LINE 4:

MERCY HOSPITAL IS INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS OF

TRINITY HEALTH. THE FOLLOWING IS THE TEXT OF THE ALLOWANCE FOR DOUBTFUL

ACCOUNTS FOOTNOTE FROM PAGE 14 OF THOSE STATEMENTS: "THE CORPORATION

RECOGNIZES A SIGNIFICANT AMOUNT OF PATIENT SERVICE REVENUE AT THE TIME THE

SERVICES ARE RENDERED EVEN THOUGH THE CORPORATION DOES NOT ASSESS THE

PATIENT'S ABILITY TO PAY AT THAT TIME. AS A RESULT, THE PROVISION FOR BAD

DEBTS IS PRESENTED AS A DEDUCTION FROM PATIENT SERVICE REVENUE (NET OF

CONTRACTUAL PROVISIONS AND DISCOUNTS). FOR UNINSURED AND UNDERINSURED

PATIENTS THAT DO NOT QUALIFY FOR CHARITY CARE, THE CORPORATION ESTABLISHES

AN ALLOWANCE TO REDUCE THE CARRYING VALUE OF SUCH RECEIVABLES TO THEIR

ESTIMATED NET REALIZABLE VALUE. THIS ALLOWANCE IS ESTABLISHED BASED ON

THE AGING OF ACCOUNTS RECEIVABLE AND THE HISTORICAL COLLECTION EXPERIENCE

BY THE HEALTH MINISTRIES FOR EACH TYPE OF PAYOR. A SIGNIFICANT PORTION OF

THE CORPORATION'S PROVISION FOR DOUBTFUL ACCOUNTS RELATES TO SELF-PAY

PATIENTS, AS WELL AS CO-PAYMENTS AND DEDUCTIBLES OWED TO THE CORPORATION

BY PATIENTS WITH INSURANCE."

## PART III, LINE 5:

TOTAL MEDICARE REVENUE REPORTED IN PART III, LINE 5 HAS BEEN REDUCED BY
THE TWO PERCENT SEQUESTRATION REDUCTION.

## PART III, LINE 8:

MERCY HOSPITAL DOES NOT BELIEVE ANY MEDICARE SHORTFALL SHOULD BE TREATED

AS COMMUNITY BENEFIT. THIS IS SIMILAR TO CATHOLIC HEALTH ASSOCIATION

RECOMMENDATIONS, WHICH STATE THAT SERVING MEDICARE PATIENTS IS NOT A

DIFFERENTIATING FEATURE OF TAX-EXEMPT HEALTH CARE ORGANIZATIONS AND THAT

THE EXISTING COMMUNITY BENEFIT FRAMEWORK ALLOWS COMMUNITY BENEFIT PROGRAMS

THAT SERVE THE MEDICARE POPULATION TO BE COUNTED IN OTHER COMMUNITY

BENEFIT CATEGORIES.

PART III, LINE 8: COSTING METHODOLOGY FOR LINE 6 - MEDICARE COSTS WERE

OBTAINED FROM THE FILED MEDICARE COST REPORT. THE COSTS ARE BASED ON

Schedule H (Form 990)

732271 08-21-17

MEDICARE ALLOWABLE COSTS AS REPORTED ON WORKSHEET B, COLUMN 27, WHICH

EXCLUDE DIRECT MEDICAL EDUCATION COSTS. INPATIENT MEDICARE COSTS ARE

CALCULATED BASED ON A COMBINATION OF ALLOWABLE COST PER DAY TIMES MEDICARE

DAYS FOR ROUTINE SERVICES AND COST TO CHARGE RATIO TIMES MEDICARE CHARGES

FOR ANCILLARY SERVICES. OUTPATIENT MEDICARE COSTS ARE CALCULATED BASED ON

COST TO CHARGE RATIO TIMES MEDICARE CHARGES BY ANCILLARY DEPARTMENT.

## PART III, LINE 9B:

THE HOSPITAL'S COLLECTION POLICY CONTAINS PROVISIONS ON THE COLLECTION

PRACTICES TO BE FOLLOWED FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR

FINANCIAL ASSISTANCE. CHARITY DISCOUNTS ARE APPLIED TO THE AMOUNTS THAT

QUALIFY FOR FINANCIAL ASSISTANCE. COLLECTION PRACTICES FOR THE REMAINING

BALANCES ARE CLEARLY OUTLINED IN THE ORGANIZATION'S COLLECTION POLICY.

THE HOSPITAL HAS IMPLEMENTED BILLING AND COLLECTION PRACTICES FOR PATIENT

PAYMENT OBLIGATIONS THAT ARE FAIR, CONSISTENT AND COMPLIANT WITH STATE AND

FEDERAL REGULATIONS.

## PART VI, LINE 2:

NEEDS ASSESSMENT - MERCY HOSPITAL ASSESSES THE HEALTH STATUS OF ITS

COMMUNITY, IN PARTNERSHIP WITH COMMUNITY COALITIONS, AS PART OF THE NORMAL

COURSE OF OPERATIONS AND IN THE CONTINUOUS EFFORTS TO IMPROVE PATIENT CARE

AND THE HEALTH OF THE OVERALL COMMUNITY. TO ASSESS THE HEALTH OF THE

COMMUNITY, THE HOSPITAL MAY USE PATIENT DATA, PUBLIC HEALTH DATA, ANNUAL

COUNTY HEALTH RANKINGS, MARKET STUDIES, AND GEOGRAPHICAL MAPS SHOWING

AREAS OF HIGH UTILIZATION FOR EMERGENCY SERVICES AND INPATIENT CARE, WHICH

MAY INDICATE POPULATIONS OF INDIVIDUALS WHO DO NOT HAVE ACCESS TO

PREVENTATIVE SERVICES OR ARE UNINSURED.

PART VI, LINE 3:

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE - MERCY HOSPITAL

COMMUNICATES EFFECTIVELY WITH PATIENTS REGARDING PATIENT PAYMENT

OBLIGATIONS. FINANCIAL COUNSELING IS PROVIDED TO PATIENTS ABOUT THEIR

PAYMENT OBLIGATIONS AND HOSPITAL BILLS. INFORMATION ON HOSPITAL-BASED

FINANCIAL SUPPORT POLICIES, FEDERAL, STATE, AND LOCAL GOVERNMENT PROGRAMS,

AND OTHER COMMUNITY-BASED CHARITABLE PROGRAMS THAT PROVIDE COVERAGE FOR

SERVICES ARE MADE AVAILABLE TO PATIENTS DURING THE PRE-REGISTRATION AND

REGISTRATION PROCESSES AND/OR THROUGH COMMUNICATIONS WITH PATIENTS SEEKING

FINANCIAL ASSISTANCE.

FINANCIAL COUNSELORS MAKE AFFIRMATIVE EFFORTS TO HELP PATIENTS APPLY FOR

PUBLIC AND PRIVATE PROGRAMS FOR WHICH THEY MAY QUALIFY AND THAT MAY ASSIST

THEM IN OBTAINING AND PAYING FOR HEALTH CARE SERVICES. EVERY EFFORT IS

MADE TO DETERMINE A PATIENT'S ELIGIBILITY PRIOR TO OR AT THE TIME OF

ADMISSION OR SERVICE.

MERCY HOSPITAL OFFERS FINANCIAL SUPPORT TO PATIENTS WITH LIMITED MEANS.

THIS SUPPORT IS AVAILABLE TO UNINSURED AND UNDERINSURED PATIENTS WHO DO

NOT QUALIFY FOR PUBLIC PROGRAMS OR OTHER ASSISTANCE. NOTIFICATION ABOUT

FINANCIAL ASSISTANCE, INCLUDING CONTACT INFORMATION, IS AVAILABLE THROUGH

PATIENT BROCHURES, MESSAGES ON PATIENT BILLS, POSTED NOTICES IN PUBLIC

REGISTRATION AREAS INCLUDING EMERGENCY ROOMS, ADMITTING AND REGISTRATION

DEPARTMENTS, AND OTHER PATIENT FINANCIAL SERVICES OFFICES. SUMMARIES OF

HOSPITAL PROGRAMS ARE MADE AVAILABLE TO APPROPRIATE COMMUNITY HEALTH AND

HUMAN SERVICES AGENCIES AND OTHER ORGANIZATIONS THAT ASSIST PEOPLE IN

NEED. INFORMATION REGARDING FINANCIAL ASSISTANCE PROGRAMS IS ALSO

AVAILABLE ON HOSPITAL WEBSITES. IN ADDITION TO ENGLISH, THIS INFORMATION

Schedule H (Form 990)

732271 08-21-17

IS ALSO AVAILABLE IN OTHER LANGUAGES AS REQUIRED BY INTERNAL REVENUE CODE SECTION 501(R), REFLECTING OTHER PRIMARY LANGUAGES SPOKEN BY THE POPULATION SERVICED BY OUR HOSPITAL.

MERCY HOSPITAL HAS ESTABLISHED A WRITTEN POLICY FOR THE BILLING,

COLLECTION AND SUPPORT FOR PATIENTS WITH PAYMENT OBLIGATIONS. MERCY

HOSPITAL MAKES EVERY EFFORT TO ADHERE TO THE POLICY AND IS COMMITTED TO

IMPLEMENTING AND APPLYING THE POLICY FOR ASSISTING PATIENTS WITH LIMITED

MEANS IN A PROFESSIONAL, CONSISTENT MANNER.

#### PART VI, LINE 4:

COMMUNITY INFORMATION -

THE SERVICE AREA FOR MERCY HOSPITAL INCLUDES ALL 23 COMMUNITIES WITHIN
HAMPDEN COUNTY, INCLUDING SPRINGFIELD, THE THIRD LARGEST CITY IN
MASSACHUSETTS (POPULATION OVER 150,000). THREE ADJACENT CITIES (HOLYOKE,
CHICOPEE AND WEST SPRINGFIELD) CREATE A DENSELY-POPULATED URBAN CORE THAT
INCLUDES OVER HALF OF THE POPULATION OF THE SERVICE AREA (270,000 PEOPLE).
SMALLER 'BEDROOM' COMMUNITIES EXIST TO THE EAST AND WEST OF THIS CENTRAL
CORE AREA. MANY OF THESE COMMUNITIES HAVE POPULATIONS UNDER 20,000 PEOPLE.
THE SERVICE AREA HAS MORE RACIAL AND ETHNIC DIVERSITY THAN MANY OTHER
PARTS OF WESTERN MASSACHUSETTS. COUNTY-WIDE, 22.1% OF THE POPULATION IS
LATINO, 8.7% IS BLACK AND 2.1% IS ASIAN (ACS, 2010-2014), THOUGH THIS
DIVERSITY IS NOT EQUALLY SPREAD THROUGHOUT THE REGION AND TENDS TO BE
CONCENTRATED IN THE URBAN CORE.

THE MERCY HOSPITAL SERVICE AREA IS HOME TO MANY OF THE LARGEST EMPLOYERS

IN THE REGION, AS WELL AS NUMEROUS COLLEGES AND UNIVERSITIES, AND PROVIDES

A STRONG ECONOMIC ENGINE FOR THE BROADER REGION. THE LARGEST INDUSTRIES

Schedule H (Form 990)

732271 08-21-17

2017.05060 THE MERCY HOSPITAL, INC.

AND EMPLOYERS INCLUDE HEALTH CARE, SERVICE AND WHOLESALE TRADE, AND
MANUFACTURING. SIMULTANEOUSLY, THE COUNTY STRUGGLES WITH HIGHER RATES OF
UNEMPLOYMENT AND POVERTY, LOWER HOUSEHOLD INCOMES AND LOWER RATES OF
EDUCATIONAL ATTAINMENT. THE MEDIAN HOUSEHOLD INCOME IN THE SERVICE AREA IS
ABOUT \$50,000 (\$17,000 LESS THAN THE STATE). AT THE SAME TIME, THE COST OF
HOUSING IS ALMOST \$400/MONTH LOWER THAN THE STATEWIDE AVERAGE. STILL, THE
POVERTY RATE IS MORE THAN 5% HIGHER THAN WHAT IS REPORTED STATEWIDE, AND
THE CHILD POVERTY RATE IS AN ALARMING 27%, MORE THAN 10% HIGHER THAN THE
STATE RATE (ACS, 2010-2014). DESPITE BEING AT THE CORE OF THE KNOWLEDGE
CORRIDOR REGION, ONLY 25.6% OF THE POPULATION AGE 25 AND OVER HAS A
BACHELOR'S DEGREE. UNEMPLOYMENT IS SOMEWHAT HIGHER THAN THE STATE AVERAGE.
THE MEDIAN AGE FOR THE SERVICE AREA IS SIMILAR TO THAT OF MASSACHUSETTS,
THOUGH THE POPULATION OVER 45 YEARS OLD IS GROWING AS A PERCENTAGE OF THE

HAMPDEN COUNTY CONTAINS SIX ACUTE CARE HOSPITAL FACILITIES. SEVERAL AREAS AND POPULATIONS IN HAMPDEN COUNTY ARE DESIGNATED AS HEALTH PROFESSIONAL SHORTAGE AREAS (HPSA). FIFTY-FOUR PERCENT OF HAMPDEN COUNTY RESIDENTS

LIVE IN A HPSA, COMPARED TO 14.6% FOR MASSACHUSETTS RESIDENTS OVERALL. THE U.S. HEALTH RESOURCES AND SERVICES ADMINISTRATION DESIGNATED MEDICALLY UNDERSERVED AREAS AND POPULATIONS (MUA/MUP) IN HAMPDEN COUNTY THAT ARE PRIMARILY FOUND IN HOLYOKE, SPRINGFIELD, WEST SPRINGFIELD, WESTFIELD, BLANDFORD, AND CHESTER. MUA'S AND MUP'S ARE IDENTIFIED BASED ON AVAILABILITY OF PRIMARY CARE PROVIDERS, INFANT MORTALITY RATE, POVERTY RATE, AND PROPORTION OF OLDER ADULTS.

PART VI, LINE 5:

PROMOTION OF COMMUNITY HEALTH -

MERCY HOSPITAL'S GOVERNING BODY IS ITS BOARD OF DIRECTORS. THE MAJORITY

OF THIS BOARD RESIDES IN THE ORGANIZATION'S SERVICE AREA AND IS COMPRISED

OF INDIVIDUALS WHO ARE NEITHER EMPLOYEES NOR INDEPENDENT CONTRACTORS. THE

ORGANIZATION EXTENDS MEDICAL PRIVILEGES TO QUALIFIED PHYSICIANS IN THE

COMMUNITY FOR ITS DEPARTMENTS AND SPECIALTIES, PROVIDED THESE PHYSICIANS

MEET THE QUALIFICATIONS OUTLINED AND CERTIFIED BY THE MEDICAL

CREDENTIALING OFFICE. AS MERCY HOSPITAL IS A NON-PROFIT ENTITY, ANY AND

ALL EXCESS FUNDS ARE USED TO FUND IMPROVEMENTS IN PATIENT CARE AND MEDICAL

EDUCATION.

TOBACCO 21 ADVOCACY: MERCY HOSPITAL IS A MEMBER OF TOBACCO FREE

SPRINGFIELD (TFS) AND THE STATEWIDE TOBACCO FREE MASS (TFM) COALITION TO

HELP PASS LOCAL AND STATEWIDE LEGISLATION TO INCREASE THE MINIMUM SMOKING

AGE TO 21. MERCY HAS PARTNERED WITH THE CITY OF SPRINGFIELD DEPARTMENT OF

HEALTH, THE TOBACCO CESSATION AND PREVENTION PROGRAM FOR LOCAL ADVOCACY

AND TECHNICAL ASSISTANCE, HOSTED TFS MEETINGS, AND LOBBIED AT THE

MASSACHUSETTS STATE HOUSE ON YOUTH TOBACCO PREVENTION DAY TO PERSUADE

LEGISLATORS TO PASS A COMPREHENSIVE STATE-WIDE TOBACCO 21 BILL.

MERCY HOSPITAL FURTHER PROMOTES THE HEALTH OF THE COMMUNITY BY OFFERING THE FOLLOWING:

HEALTH CARE FOR THE HOMELESS (HCH) - MERCY HOSPITAL'S DEPARTMENT OF

COMMUNITY HEALTH PROVIDES CARE TO THE COMMUNITY'S HOMELESS POPULATION IN

FRANKLIN, HAMPSHIRE, AND HAMPDEN COUNTIES THROUGH PRIMARY CARE SERVICES,

HEALTH EDUCATION, CASE MANAGEMENT, MENTAL HEALTH SERVICES, AND FREE

CLINICS TO MORE THAN 2,250 PERSONS EACH YEAR.

VIETNAMESE HEALTH PROJECT (VHP) - THIS PROGRAM PROVIDES CASE MANAGEMENT

AND INTERPRETATION SERVICES TO THE REFUGEE AND IMMIGRANT VIETNAMESE

POPULATION IN THE GREATER SPRINGFIELD AREA. ANNUALLY, THIS COMMUNITY

HEALTH OUTREACH PROGRAM REACHES NEARLY 700 VIETNAMESE PATIENTS.

ADULTS AND CHILDREN IN PSYCHIATRIC AND/OR SUBSTANCE ABUSE DISTRESS PROVIDENCE BEHAVIORAL HEALTH HOSPITAL, OPERATING UNDER THE SAME HOSPITAL
LICENSE AS MERCY HOSPITAL, IS A 126-BED HOSPITAL LOCATED IN HOLYOKE,
MASSACHUSETTS, THAT PROVIDES BOTH INPATIENT AND OUTPATIENT MENTAL HEALTH
AND SUBSTANCE ABUSE SERVICES FOR PEOPLE OF ALL AGES EXPERIENCING ACUTE
PSYCHIATRIC DISTRESS AND/OR SEVERE SUBSTANCE ABUSE PROBLEMS.

TRANSFORMING COMMUNITIES INITIATIVE (TCI) - THIS IS A PARTNERSHIP BETWEEN

MERCY HOSPITAL & LIVE WELL SPRINGFIELD (LWS) TO ADDRESS HEALTH DISPARITIES

THROUGH TARGETED POLICY, SYSTEMS, AND ENVIRONMENTAL CHANGE IN SPRINGFIELD,

MASSACHUSETTS. LIVE WELL SPRINGFIELD IS A COMMUNITY MOVEMENT TO SUPPORT

HEALTHY EATING AND ACTIVE LIVING WITH ITS GOAL TO INCREASE ACCESS TO AND

UTILIZATION OF HEALTHY FOOD AND PHYSICAL ACTIVITY OPTIONS FOR RESIDENTS IN

SPRINGFIELD. POLICY FOCUSES INCLUDE: COMPLETE STREETS TO MAKE IT SAFER IN

THE CITY FOR ALL MODES OF TRANSPORTATION; IMPROVING PHYSICAL ACTIVITY AND

NUTRITION IN PRE-K AND K-12 ENVIRONMENTS TO PREVENT AND REDUCE CHRONIC

DISEASE AND OBESITY; AND SMOKING PREVENTION AMONG YOUTH. OTHER PROJECTS

INCLUDE A MOBILE FARMERS' MARKET AND PARTNERSHIPS TO IMPROVE THE BUILT

ENVIRONMENT IN PLACES WHERE PEOPLE LIVE, GROW, WORK, AND PLAY.

NUMEROUS ACTIVITIES, COMMUNITY COLLABORATIONS AND ADVOCACY EFFORTS

OCCURRED THROUGH MERCY HOSPITAL'S TCI PROGRAM AND ITS NUMEROUS PARTNERS

WITHIN LWS: SCHOOL WELLNESS - SPRINGFIELD PUBLIC SCHOOLS, SQUARE ONE, AND
Schedule H (Form 990)

WAY FINDERS ARE WORKING ON PROVIDING CONSISTENT FITNESS OPPORTUNITIES FOR
YOUTH ALONG WITH AN EFFECTIVE PHYSICAL EDUCATION IN THE PUBLIC SCHOOL

CURRICULUM; TOBACCO PREVENTION - MLK, JR. FAMILY SERVICES AND WAY FINDERS

ARE PROMOTING THE NEW MASSACHUSETTS AND CITY OF SPRINGFIELD'S SMOKING AGE

OF 21, EDUCATING ABOUT VAPING AND PROMOTING SMOKE-FREE HOUSING; NUTRITION

AND GARDENING - SPRINGFIELD PUBLIC SCHOOLS, SPRINGFIELD FOOD POLICY

COUNCIL AND SQUARE ONE ARE COLLABORATING ON HEALTHIER MEALS WITH LOCAL

FRUITS AND VEGETABLES FOR PUBLIC SCHOOL STUDENTS, ALONG WITH IMPLEMENTING

SCHOOL GARDENS AS A FOOD SOURCE AND TEACHING TOOL; AND COMPLETE STREETS 
PIONEER VALLEY PLANNING COMMISSION AND WAY FINDERS ARE ADVOCATING FOR

IMPROVED SIDEWALKS, CROSSWALKS, AND STREETS FOR BICYCLIST AND PEDESTRIAN

SAFETY, ALONG WITH TRAINING THE CITY'S YOUTH TO WALK AND BICYCLE SAFELY.

## PART VI, LINE 6:

MERCY HOSPITAL IS A MEMBER OF TRINITY HEALTH, ONE OF THE LARGEST CATHOLIC

HEALTH CARE DELIVERY SYSTEMS IN THE COUNTRY. TRINITY HEALTH ANNUALLY

REQUIRES THAT ALL MEMBER MINISTRIES DEFINE - AND ACHIEVE - SPECIFIC

COMMUNITY HEALTH AND WELL-BEING GOALS. IN FISCAL YEAR 2018, EVERY MINISTRY

FOCUSED ON FOUR GOALS:

- 1. REDUCE TOBACCO USE
- 2. REDUCE OBESITY PREVALENCE
- 3. ADDRESS AT LEAST ONE SIGNIFICANT HEALTH NEED IDENTIFIED IN THE MINISTRY COMMUNITY HEALTH NEEDS ASSESSMENT
- 4. ADDRESS AT LEAST ONE SOCIAL DETERMINANT OF HEALTH

TRINITY HEALTH ACKNOWLEDGES THE IMPACT SOCIAL DETERMINANTS SUCH AS

ADEQUATE HOUSING, SAFETY, ACCESS TO FOOD, EDUCATION, INCOME, AND HEALTH

Schedule H (Form 990)

COVERAGE HAVE ON THE HEALTH OF THE COMMUNITY. IN FISCAL YEAR 2016, TRINITY HEALTH LAUNCHED THE TRANSFORMING COMMUNITIES INITIATIVE (TCI) TO ADVANCE COMMUNITY PARTNERSHIPS THAT FOCUS ON IMPROVING THE HEALTH AND WELL-BEING IN COMMUNITIES SERVED BY THE MINISTRIES OF TRINITY HEALTH. TCI IS AN INNOVATIVE FUNDING MODEL AND TECHNICAL ASSISTANCE INITIATIVE SUPPORTING EIGHT COMMUNITIES USING POLICY, SYSTEM, AND ENVIRONMENTAL (PSE) CHANGE STRATEGIES TO PREVENT TOBACCO USE AND CHILDHOOD OBESITY, AS WELL AS ADDRESS SOCIAL DETERMINANTS OF HEALTH. TRINITY HEALTH INVESTED \$3.6

MILLION IN FISCAL YEAR 2018 IN TCI. IN FISCAL YEAR 2018, TRINITY HEALTH LAUNCHED THE GOOD SAMARITAN INITIATIVE (GSI) TO SUPPORT THE MOST VULNERABLE PATIENTS' SOCIAL AND ECONOMIC NEEDS IN OUR SYSTEM THROUGH INTEGRATING COMMUNITY HEALTH WORKERS AS PART OF CARE TEAMS ACROSS NINE MINISTRIES. TRINITY HEALTH INVESTED OVER \$260,000 IN FISCAL YEAR 2018 IN GSI. ADDITIONALLY, TRINITY HEALTH INVESTED \$500,000 IN ELEVEN GRANTS TO IMPROVE THE BUILT ENVIRONMENT ACROSS EIGHT MINISTRIES.

AS A NOT-FOR-PROFIT HEALTH SYSTEM, TRINITY HEALTH REINVESTS ITS PROFITS

BACK INTO OUR COMMUNITIES THROUGH PROMOTING WELLNESS AND DEVELOPING

PROGRAMS SPECIFICALLY SUPPORTING THOSE WHO ARE POOR AND VULNERABLE,

HELPING MANAGE CHRONIC CONDITIONS LIKE DIABETES, PROVIDING HEALTH

EDUCATION, AND MOVING FORWARD POLICY, SYSTEM AND ENVIRONMENTAL CHANGE. THE

ORGANIZATION WORKS TO ENSURE THAT ITS MEMBER HOSPITALS AND OTHER

ENTITIES/AFFILIATES ENHANCE THE OVERALL HEALTH OF THE COMMUNITIES THEY

SERVE BY ADDRESSING THE SPECIFIC NEEDS OF EACH COMMUNITY. IN FISCAL YEAR

2018, TRINITY HEALTH INVESTED OVER \$1.1 BILLION IN SUCH COMMUNITY

BENEFITS.

FOR MORE INFORMATION ABOUT TRINITY HEALTH, VISIT WWW.TRINITY-HEALTH.ORG.